



**ANEXO No.1**  
**BALANCE GENERAL**  
**A 31 DE DICIEMBRE DE 2013**  
**(Cifras en miles de pesos)**

| Código | ACTIVO                           |            |
|--------|----------------------------------|------------|
|        | CORRIENTE                        | 28,306,948 |
| 11     | EFFECTIVO (1)                    | 57,254     |
| 12     | INVERSIONES (2)                  | 21,694,208 |
| 14     | DEUDORES (3)                     | 6,540,530  |
| 19     | OTROS ACTIVOS (5)                | 14,956     |
|        | NO CORRIENTE                     | 10,881,983 |
| 16     | PROPIEDADES, PLANTA Y EQUIPO (4) | 8,005,427  |
| 19     | OTROS ACTIVOS (5)                | 2,876,556  |

|                                       |                          |                   |
|---------------------------------------|--------------------------|-------------------|
| <b>TOTAL ACTIVO</b>                   |                          | <b>39,188,931</b> |
| <b>CUENTAS DE ORDEN DEUDORAS (10)</b> |                          | <b>0</b>          |
| 81                                    | Derechos contingentes    | 0                 |
| 83                                    | Deudoras de control      | 0                 |
| 89                                    | Deudoras por contra (cr) | 0                 |

| Código | PASIVO                 |           |
|--------|------------------------|-----------|
|        | CORRIENTE              | 4,564,730 |
| 24     | CUENTAS POR PAGAR (6)  | 251,775   |
| 25     | OBLIGACIONES LABORALES | 0         |
| 27     | PASIVOS ESTIMADOS (7)  | 4,000,000 |
| 29     | OTROS PASIVOS (8)      | 312,955   |
|        | TOTAL PASIVO           | 4,564,730 |

|                            |                   |                   |
|----------------------------|-------------------|-------------------|
|                            | <b>PATRIMONIO</b> | <b>34,624,201</b> |
| <b>31 Hacienda pública</b> |                   | <b>34,624,201</b> |

|                             |                   |
|-----------------------------|-------------------|
| <b>TOTAL PATRIMONIO (9)</b> | <b>34,624,201</b> |
|-----------------------------|-------------------|

|                                  |                   |
|----------------------------------|-------------------|
| <b>TOTAL PASIVO Y PATRIMONIO</b> | <b>39,188,931</b> |
|----------------------------------|-------------------|

|                                         |          |
|-----------------------------------------|----------|
| <b>CUENTAS DE ORDEN ACREEDORAS (10)</b> | <b>0</b> |
|-----------------------------------------|----------|

|    |                                |              |
|----|--------------------------------|--------------|
| 91 | Responsabilidades contingentes | 257,181,764  |
| 93 | Acreedoras de control          | 675          |
| 99 | Acreedoras por contra (db)     | -257,182,439 |

**FERNANDO LOZANO FORERO**  
Representante Legal

**LUIS AUGUSTO MEJIA GÁLLEGO**  
Asesor Recursos Financieros

**Sauete**  
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Profesional Defensa - Contador  
T.P. 85974 - T

ANEXO No.2  
BALANCE GENERAL  
A 31 DE DICIEMBRE DE 2013  
(Cifras en miles de pesos)

| Participación |                                            |            |         | Participación |                                                           |              |         |
|---------------|--------------------------------------------|------------|---------|---------------|-----------------------------------------------------------|--------------|---------|
| Código        | ACTIVO                                     |            |         | Código        | PASIVO                                                    |              |         |
|               | CORRIENTE                                  | 28,306,948 | 72.23%  |               | CORRIENTE                                                 | 4,564,730    | 100.00% |
| 11            | EFFECTIVO                                  | 57,254     | 0.15%   | 24            | CUENTAS POR PAGAR                                         | 251,775      | 5.52%   |
| 1105          | Caja                                       | 0          |         | 2401          | Adquisición Bienes y Servicios                            | 511          | 0.01%   |
| 1110          | Bancos y corporaciones                     | 57,254     | 0.15%   | 2425          | Acreedores                                                | 180,662      | 3.96%   |
|               |                                            |            |         | 2436          | Retenciones x Pagar                                       | 70,602       | 1.55%   |
| 12            | INVERSIONES E INSTRUMENTOS DERIVADOS       | 21,694,208 | 55.36%  | 2460          | Creditos Judiciales                                       | 0            | 0.00%   |
| 1203          | Títulos de Tesorería                       | 21,694,208 | 55.36%  |               |                                                           |              | 0.00%   |
|               |                                            |            |         | 25            | OBLIGACIONES LABORALES                                    | 0            | 0.00%   |
| 14            | DEUDORES                                   | 6,540,530  | 16.69%  | 2505          | Salarios y prestaciones sociales                          | 0            | 0.00%   |
| 1401          | Ingresos No Tributarios                    | 6,390,589  | 16.31%  |               |                                                           |              |         |
| 1420          | Avances y Anticipos Entregados             | 0          | 0.00%   | 27            | PASIVOS ESTIMADOS                                         | 4,000,000    | 87.63%  |
| 1470          | Otros Deudores                             | 149,941    | 0.38%   | 2710          | Litgios                                                   | 4,000,000    | 87.63%  |
| 19            | OTROS ACTIVOS                              | 14,956     | 0.04%   | 2715          | Provision xa Prestaciones Sociales                        | 0            | 0.00%   |
| 1905          | Gastos pagados por anticipado              | 14,956     | 0.04%   |               |                                                           |              |         |
|               |                                            |            |         | 29            | OTROS PASIVOS                                             | 312,955      | 6.86%   |
|               |                                            |            |         | 2905          | Recuados por clasificar                                   | 312,955      | 6.86%   |
|               | NO CORRIENTE                               | 10,881,983 | 27.77%  |               |                                                           |              |         |
| 16            | Propiedades, planta y equipo               | 8,005,427  | 20.43%  |               | TOTAL PASIVO                                              | 4,564,730    |         |
| 1605          | Terrenos                                   | 0          | 0.00%   |               |                                                           |              |         |
| 1635          | Bienes muebles en bodega                   | 214,860    | 0.55%   |               |                                                           |              |         |
| 1615          | Construcciones En Curso                    | 0          | 0.00%   |               |                                                           |              |         |
| 1640          | Edificaciones                              | 6,097,636  | 15.56%  |               |                                                           |              |         |
| 1665          | Muebles, enseres y equipos de oficina      | 568,670    | 1.45%   |               |                                                           |              |         |
| 1670          | Equipos de comunicación y computación      | 2,055,344  | 5.24%   |               | PATRIMONIO                                                |              |         |
| 1675          | Equipo de transporte, tracción y elevac.   | 489,576    | 1.25%   | 32            | Patrimonio Institucional                                  | 34,624,201   |         |
| 1680          | Equipo de comedor, cocina, desp. y hotele. | 35,909     | 0.09%   | 3208          | Capital fiscal                                            | 27,371,918   | 79.05%  |
| 1685          | Depreciación acumulada                     | -1,456,568 | 3.72%   | 3230          | Resultados del ejercicio                                  | 8,337,602    | 24.08%  |
|               |                                            |            |         | 3235          | Superávit por donación                                    | 91,307       | 0.26%   |
| 19            | OTROS ACTIVOS                              | 2,876,556  | 7.34%   | 3270          | Provisiones, Agotamiento, Depreciaciones y Amortizaciones | -1,176,626   | 3.40%   |
| 1910          | Cargos diferidos                           | 1,977,393  | 5.05%   |               | TOTAL PATRIMONIO                                          | 34,624,201   | 100.00% |
| 1970          | Intangibles                                | 2,436,342  | 6.22%   |               |                                                           |              |         |
| 1975          | Amortización acumulada de intangibles      | -1,537,179 | 3.92%   |               |                                                           |              |         |
|               |                                            |            |         |               |                                                           |              |         |
|               | TOTAL ACTIVO                               | 39,188,931 | 100.00% |               | TOTAL PASIVO Y PATRIMONIO                                 | 39,188,931   | 100.00% |
|               |                                            |            |         |               |                                                           |              |         |
|               | CUENTAS DE ORDEN DEUDORAS                  | 0          |         |               | CUENTAS DE ORDEN ACREEDORAS                               | 0            |         |
|               |                                            |            |         |               |                                                           |              |         |
| 81            | Derechos contingentes                      | 0          |         | 91            | Responsabilidades contingentes                            | 257,181,764  |         |
| 83            | Deudoras de control                        | 0          |         | 93            | Acreedoras de control                                     | 675          |         |
| 89            | Deudoras por contra (cr)                   | 0          |         | 99            | Acreedoras por contra (db)                                | -257,182,439 |         |

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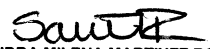
ANEXO No.3  
 BALANCE GENERAL  
 COMPARATIVO A DICIEMBRE 2013 Y 2012  
 (Cifras en miles de pesos)

| Código | ACTIVO                           | Período Actual    | Período Anterior  |
|--------|----------------------------------|-------------------|-------------------|
|        | <b>CORRIENTE</b>                 | <b>28,306,948</b> | <b>23,230,097</b> |
| 11     | Efectivo                         | 57,254            | 428,577           |
| 12     | Inversiones                      | 21,694,208        | 16,531,277        |
| 14     | Deudores                         | 6,540,530         | 6,201,636         |
| 19     | Otros activos                    | 14,956            | 68,607            |
|        | <b>NO CORRIENTE</b>              | <b>10,881,983</b> | <b>11,634,007</b> |
| 16     | Propiedades, planta y equipo     | 8,005,427         | 8,262,764         |
| 19     | Otros activos                    | 2,876,556         | 3,371,243         |
|        | <b>TOTAL ACTIVO</b>              | <b>39,188,931</b> | <b>34,864,104</b> |
|        | <b>CUENTAS DE ORDEN DEUDORAS</b> | <b>0</b>          | <b>0</b>          |
| 81     | Derechos contingentes            | 0                 | 2,467,290         |
| 83     | Deudoras de control              | 0                 | 26,835            |
| 89     | Deudoras por contra (cr)         | 0                 | -2,494,125        |

| Código | PASIVO                             | Período Actual    | Período Anterior  |
|--------|------------------------------------|-------------------|-------------------|
|        | <b>CORRIENTE</b>                   | <b>4,564,730</b>  | <b>4,994,058</b>  |
| 24     | Cuentas por pagar                  | 251,775           | 470,634           |
| 25     | Obligaciones laborales             | 0                 | 0                 |
| 27     | Pasivos Estimados                  | 4,000,000         | 4,367,486         |
| 29     | Otros Pasivos                      | 312,955           | 155,938           |
|        | <b>TOTAL PASIVO</b>                | <b>4,564,730</b>  | <b>4,994,058</b>  |
|        | <b>PATRIMONIO</b>                  | <b>34,624,201</b> | <b>29,870,046</b> |
| 32     | Patrimonio Institucional           | 34,624,201        | 29,870,046        |
|        | <b>TOTAL PATRIMONIO</b>            | <b>34,624,201</b> | <b>29,870,046</b> |
|        | <b>TOTAL PASIVO Y PATRIMONIO</b>   | <b>39,188,931</b> | <b>34,864,104</b> |
|        | <b>CUENTAS DE ORDEN ACREEDORAS</b> | <b>0</b>          | <b>0</b>          |
| 91     | Responsabilidades contingentes     | 257,181,764       | 220,068,320       |
| 93     | Acreedoras de control              | 675               | 675               |
| 99     | Acreedoras por contra (db)         | -257,182,439      | -220,068,995      |

  
**FERNANDO LOZANO FORERO**  
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ANEXO No. 4  
BALANCE GENERAL  
COMPARATIVO A DICIEMBRE 2013 Y 2012  
(Cifras en miles de pesos)

| Código | ACTIVO                                     | Periodo Actual    | Periodo Anterior  | Variación    | Código | PASIVO                                                    | Periodo Actual    | Periodo Anterior  | Variación    |
|--------|--------------------------------------------|-------------------|-------------------|--------------|--------|-----------------------------------------------------------|-------------------|-------------------|--------------|
|        | <b>CORRIENTE</b>                           | <b>28,308,948</b> | <b>23,230,097</b> | <b>21.9%</b> |        | <b>CORRIENTE</b>                                          | <b>4,584,730</b>  | <b>4,994,058</b>  | <b>-8.6%</b> |
| 11     | Efectivo                                   | 57,254            | 428,577           | -86.6%       | 24     | Cuentas por pagar                                         | 251,775           | 470,634           | -46.5%       |
| 1105   | Caja                                       | 0                 | 0                 | -            | 2401   | Adquisición Bienes y Servicios                            | 511               | 80,257            | -99%         |
| 1110   | Bancos y corporaciones                     | 57,254            | 428,577           | -86.6%       | 2425   | Acreedores                                                | 180,662           | 101,640           | 77.7%        |
| 12     | Inversiones e Instrumentos Derivados       | 21,694,208        | 16,531,277        | 31.2%        | 2436   | Retenciones x Pagar                                       | 70,602            | 79,515            | -11.2%       |
| 1203   | Títulos de Tesorería                       | 21,694,208        | 16,531,277        | 31.2%        | 2460   | Creditos Judiciales                                       | 0                 | 209,222           | -100.0%      |
| 14     | Deudores                                   | 6,540,530         | 6,201,636         | 5.5%         | 25     | Obligaciones laborales                                    | 0                 | 0                 | -            |
| 1401   | Ingresos no Tributarios                    | 6,390,589         | 6,201,589         | 3.0%         | 2505   | Salarios y prestaciones sociales                          | 0                 | 0                 | -            |
| 1420   | Avances y Anticipos Entregados             | 0                 | 0                 | -            |        |                                                           |                   |                   |              |
| 1470   | Otros Deudores                             | 149,941           | 47                | 318923.4%    |        |                                                           |                   |                   |              |
| 1475   | Deudas de Difícil Cobro                    | 0                 | 0                 | -            |        |                                                           |                   |                   |              |
| 19     | Otros activos                              | 14,956            | 68,607            | -78.2%       | 27     | Pasivos Estimados                                         | 4,000,000         | 4,367,486         | -8.4%        |
| 1905   | Gastos pagados por anticipado              | 14,956            | 68,607            | -78.2%       | 2710   | Litigios                                                  | 4,000,000         | 4,367,486         | -8.4%        |
|        |                                            |                   |                   |              | 2715   | Provision x Prestaciones Sociales                         | 0                 | 0                 | -            |
|        | <b>NO CORRIENTE</b>                        | <b>10,881,983</b> | <b>11,634,007</b> | <b>-6.5%</b> | 29     | Otros Pasivos                                             | 312,955           | 155,938           | 100.7%       |
| 16     | Propiedades, planta y equipo               | 8,005,427         | 8,262,764         | -3.1%        | 2905   | Recaudos por clasificar                                   | 312,955           | 155,938           | 100.7%       |
| 1605   | Terrenos                                   | 0                 | 1,177,009         | -            |        | <b>TOTAL PASIVO</b>                                       | <b>4,584,730</b>  | <b>4,994,058</b>  | <b>-8.6%</b> |
| 1635   | Bienes muebles en bodega                   | 214,860           | 114,145           | 88.2%        |        |                                                           |                   |                   |              |
| 1615   | Construcciones En Curso                    | 0                 | 0                 | -            |        | <b>PATRIMONIO</b>                                         | <b>34,624,201</b> | <b>29,870,046</b> | <b>15.9%</b> |
| 1640   | Edificaciones                              | 6,097,636         | 4,920,626         | 23.9%        | 32     | Patrimonio Institucional                                  | 34,624,201        | 29,870,046        | 15.9%        |
| 1665   | Muebles, enseres y equipos de oficina      | 568,670           | 614,153           | -7.4%        | 3208   | Capital fiscal                                            | 27,371,918        | 30,595,347        | -10.5%       |
| 1670   | Equipos de comunicación y computación      | 2,055,344         | 1,810,979         | 13.5%        |        | Resultados del ejercicio                                  | 8,337,602         | 1,765,316         | 372.3%       |
| 1675   | Equipo de transporte, tracción y elevac.   | 489,576           | 489,576           | 0.0%         | 3235   | Superávit por donación                                    | 91,307            | 91,307            | 0.0%         |
| 1680   | Equipo de comedor, cocina, desp. y hotele. | 35,909            | 35,676            | 0.7%         | 3270   | Provisiones, Agotamiento, Depreciaciones y Amortizaciones | -1,176,626        | -2,581,924        | -54.4%       |
| 1685   | Depreciación acumulada                     | -1,456,568        | -899,400          | 61.9%        |        | <b>TOTAL PATRIMONIO</b>                                   | <b>34,624,201</b> | <b>29,870,046</b> | <b>15.9%</b> |
| 19     | Otros activos                              | 2,876,556         | 3,371,243         | -14.7%       |        | <b>TOTAL PASIVO Y PATRIMONIO</b>                          | <b>39,188,931</b> | <b>34,864,104</b> | <b>12.4%</b> |
| 1910   | Cargos diferidos                           | 1,977,393         | 2,217,582         | -10.8%       |        | <b>CUENTAS DE ORDEN ACREEDORAS</b>                        | <b>0</b>          | <b>0</b>          |              |
| 1970   | Intangibles                                | 2,436,342         | 2,071,985         | 17.6%        |        |                                                           |                   |                   |              |
| 1975   | Amortización acumulada de intangibles      | -1,537,179        | -918,324          | 67.4%        |        |                                                           |                   |                   |              |
|        | <b>TOTAL ACTIVO</b>                        | <b>39,188,931</b> | <b>34,864,104</b> | <b>12.4%</b> |        |                                                           |                   |                   |              |
|        | <b>CUENTAS DE ORDEN DEUDORAS</b>           | <b>0</b>          | <b>0</b>          |              |        |                                                           |                   |                   |              |
| 81     | Derechos contingentes                      | 0                 | 2,467,290         | -100.0%      | 91     | Responsabilidades contingentes                            | 257,181,764       | 220,068,320       | 16.9%        |
| 83     | Deudoras de control                        | 0                 | 26,835            | -100.0%      | 93     | Acreedoras de control                                     | 675               | 675               | 0.0%         |
| 89     | Deudoras por contra (cr)                   | 0                 | -2,494,125        | -100.0%      | 99     | Acreedoras por contra (db)                                | -257,182,439      | -220,068,995      | 16.9%        |

FERNANDO LOZANO FORERO  
Representante Legal

LUIS AUGUSTO MEJIA GUILLEMO  
Asesor Jurídico

SANDRA MILENA MARTINEZ ROMERO  
Profesional Defensa - Contador  
T.P. 85974-T

Anexo No. 5

ESTADO DE ACTIVIDAD FINANCIERA, ECONÓMICA, SOCIAL Y AMBIENTAL  
DEL 01 DE ENERO AL 31 DE DICIEMBRE DE 2013  
(Cifras en miles de pesos)

| Código Cuentas                                               |  | \$                |                   |
|--------------------------------------------------------------|--|-------------------|-------------------|
| <b>INGRESOS</b>                                              |  |                   | <b>22,806,764</b> |
| <b>INGRESOS OPERACIONALES (11)</b>                           |  | <b>19,231,154</b> |                   |
| 41 Ingresos fiscales                                         |  | 19,231,154        |                   |
| 42 Venta de bienes                                           |  |                   |                   |
| 43 Venta de servicios                                        |  |                   |                   |
| 44 Transferencias                                            |  |                   |                   |
| 47 Operaciones Interinstitucionales (Recibidas)              |  | 0                 |                   |
| <b>GASTOS</b>                                                |  |                   | <b>14,469,162</b> |
| <b>GASTOS OPERACIONALES (12)</b>                             |  | <b>8,885,599</b>  |                   |
| 51 De administración                                         |  | 8,885,599         |                   |
| 53 Provisiones, agotamiento, depreciaciones y amortizaciones |  | 0                 |                   |
| <b>EXCEDENTE (DÉFICIT) OPERACIONAL</b>                       |  | <b>10,345,555</b> |                   |
| 48 OTROS INGRESOS (11)                                       |  | <b>3,575,610</b>  |                   |
| 57 OPERACIONES INTERINSTITUCIONALES                          |  | <b>728,807</b>    |                   |
| 58 OTROS GASTOS (12)                                         |  | <b>4,854,756</b>  |                   |
| <b>EXCEDENTE (DÉFICIT) DEL EJERCICIO</b>                     |  | <b>8,337,602</b>  | <b>8,337,602</b>  |

FERNANDO LOZANO FORERO  
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LUIS AUGUSTO MEJIA GALLEGO  
Asesor-Recursos Humanos

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T.P. 85974 - T

ESTADO DE ACTIVIDAD FINANCIERA, ECONÓMICA Y SOCIAL

DEL 01 DE ENERO AL 31 DE DICIEMBRE DE 2013

(Cifras en miles de pesos)

| Código                                 | Concepto                                               | \$                |                   |
|----------------------------------------|--------------------------------------------------------|-------------------|-------------------|
| <b>INGRESOS</b>                        |                                                        |                   |                   |
| <b>INGRESOS OPERACIONALES</b>          |                                                        | <u>19,231,154</u> | <u>22,806,764</u> |
| 41                                     | Ingresos Fiscales                                      | <u>19,231,154</u> |                   |
| 4110                                   | No tributarios                                         | 19,231,154        |                   |
| 4195                                   | Devoluciones, descuentos, amnistías                    | 0                 |                   |
| 47                                     | Operaciones Interinstitucionales                       | 0                 |                   |
| 4705                                   | Aportes y traspaso de fondos recibidos                 | 0                 |                   |
| 4720                                   | Operaciones de enlace                                  | 0                 |                   |
| 4722                                   | Operac. Enlace sin Situac. Fondos                      | 0                 |                   |
| <b>GASTOS</b>                          |                                                        |                   | <u>14,469,162</u> |
| <b>GASTOS OPERACIONALES</b>            |                                                        | <u>8,885,599</u>  |                   |
| 51                                     | De administración                                      | <u>8,885,599</u>  |                   |
| 5101                                   | Sueldos y Salarios                                     | 5,212,567         |                   |
| 5102                                   | Contribuciones Imputadas                               | 33,329            |                   |
| 5103                                   | Contribuciones Efectivas                               | 681,105           |                   |
| 5104                                   | Aportes sobre Nomina                                   | 147,460           |                   |
| 5111                                   | Generales                                              | 2,692,196         |                   |
| 5120                                   | Imptos contribuciones y tasas                          | 118,942           |                   |
| 53                                     | Provisiones, agotamiento, depreciaciones y amortizacio | 0                 |                   |
| 5314                                   | Provision para contingencias                           | 0                 |                   |
| <b>EXCEDENTE (DÉFICIT) OPERACIONAL</b> |                                                        | <u>10,345,555</u> |                   |

ESTADO DE ACTIVIDAD FINANCIERA, ECONÓMICA Y SOCIAL  
DEL 01 DE ENERO AL 31 DE DICIEMBRE DE 2013  
(Cifras en miles de pesos)



|      |                                  |           |  |
|------|----------------------------------|-----------|--|
| 48   | OTROS INGRESOS                   | 3,575,610 |  |
| 4805 | Financieros                      | 3,206,956 |  |
| 4808 | Otros Ingresos Ordinarios        | 0         |  |
| 4810 | Extraordinarios                  | 1,168     |  |
| 4815 | Ajuste de ejercicios anteriores  | 367,486   |  |
| 57   | OPERACIONES INTERINSTITUCIONALES | 728,807   |  |
| 5720 | Operaciones de enlace            | 728,807   |  |
| 58   | OTROS GASTOS                     | 4,854,756 |  |
| 5805 | Financieros                      | 2,123,619 |  |
| 5808 | Otros Gastos Ordinarios          | 2,486,405 |  |
| 5815 | Ajuste Ejercicios Anteriores     | 244,732   |  |

EXCEDENTE (DÉFICIT) DEL EJERCICIO

8,337,602

8,337,602

FERNANDO LOZANO FORERO  
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Anexo No. 7

ESTADO DE ACTIVIDAD FINANCIERA, ECONÓMICA, SOCIAL Y AMBIENTAL  
COMPARATIVO A DICIEMBRE 2013 Y 2012

(Cifras en miles de pesos)

| Código Cuentas                                  | Período<br>Actual | Período<br>anterior |
|-------------------------------------------------|-------------------|---------------------|
|                                                 | \$                | \$                  |
| <b>INGRESOS OPERACIONALES</b>                   |                   |                     |
| 41 Ingresos fiscales                            | 19,231,154        | 12,163,982          |
| 47 Operaciones Interinstitucionales (Recibidas) | 0                 | 0                   |
| <b>GASTOS OPERACIONALES</b>                     |                   |                     |
| 51 De administración                            | 8,885,599         | 13,527,413          |
| 52 De operación                                 | 8,885,599         | 8,445,019           |
| 53 Provisiones, agotamiento, amortización       | 0                 | 5,082,394           |
| 54 Transferencias                               |                   |                     |
| <b>EXCEDENTE (DÉFICIT) OPERACIONAL</b>          | 10,345,555        | -1,363,431          |
| <b>OTROS INGRESOS</b>                           |                   |                     |
| 48 Otros ingresos                               | 3,575,610         | 3,897,134           |
|                                                 | 3,575,610         | 3,897,134           |
| <b>OTROS GASTOS</b>                             |                   |                     |
| 57 Operaciones Interinstitucionales (Giradas)   | 5,583,563         | 768,387             |
| 58 Otros gastos                                 | 728,807           | 268,871             |
|                                                 | 4,854,756         | 499,516             |
| <b>EXCEDENTE (DÉFICIT) DEL EJERCICIO</b>        | 8,337,602         | 1,765,316           |

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ESTADO DE ACTIVIDAD FINANCIERA, ECONÓMICA, SOCIAL Y AMBIENTAL  
COMPARATIVO A DICIEMBRE 2013 Y 2012  
(Cifras en miles de pesos)

| Código                          | Concepto                                                  | Periodo Actual<br>\$ | Periodo Anterior<br>\$ | Variación |
|---------------------------------|-----------------------------------------------------------|----------------------|------------------------|-----------|
| INGRESOS OPERACIONALES          |                                                           |                      |                        |           |
|                                 |                                                           | 19,231,154           | 12,163,982             | 58%       |
| 41                              | Ingresos Fiscales                                         | 19,231,154           | 12,163,982             | 58%       |
| 4110                            | No tributarios                                            | 19,231,154           | 12,163,982             | 58%       |
| 4195                            | Devoluciones, descuentos, amnistías                       | 0                    | 0                      | -         |
| 47                              | Operaciones Interinstitucionales                          | 0                    | 0                      | -         |
| 4705                            | Aportes y traspaso de fondos recibidos                    | 0                    | 0                      | -         |
| 4720                            | Operaciones de enlace                                     | 0                    | 0                      | 0%        |
| 4722                            | Operac.Enlace sin Situac.Fondos                           | 0                    | 0                      | 0%        |
| GASTOS OPERACIONALES            |                                                           | 8,885,599            | 13,527,413             | -34%      |
| 51                              | De administración                                         | 8,885,599            | 8,445,019              | 5%        |
| 5101                            | Sueldos y Salarios                                        | 5,212,567            | 4,499,088              | 16%       |
| 5102                            | Contribuciones Imputadas                                  | 33,329               | 49,544                 | -33%      |
| 5103                            | Contribuciones Efectivas                                  | 681,105              | 676,514                | 1%        |
| 5104                            | Aportes sobre Nomina                                      | 147,460              | 167,468                | -12%      |
| 5111                            | Generales                                                 | 2,692,196            | 2,923,899              | -8%       |
| 5120                            | Imptos contribuciones y tasas                             | 118,942              | 128,506                | -7%       |
| 53                              | Provisiones, agotamiento, depreciaciones y amortizaciones | 0                    | 5,082,394              | 0%        |
| 5314                            | Provision para contingencias                              | 0                    | 5,082,394              | 0%        |
| EXCEDENTE (DÉFICIT) OPERACIONAL |                                                           | 10,345,555           | -1,363,431             | -859%     |

Anexo No. 8

ESTADO DE ACTIVIDAD FINANCIERA, ECONÓMICA, SOCIAL Y AMBIENTAL  
COMPARATIVO A DICIEMBRE 2013 Y 2012  
(Cifras en miles de pesos)

|      |                                          |           |           |       |
|------|------------------------------------------|-----------|-----------|-------|
| 48   | <b>OTROS INGRESOS</b>                    |           |           |       |
| 4805 | Financieros                              | 3,575,610 | 3,897,134 | -8%   |
| 4808 | Otros Ingresos Ordinarios                | 3,206,956 | 2,613,285 | 23%   |
| 4810 | Extraordinarios                          | 0         | 0         | 0%    |
| 4815 | Ajuste de ejercicios anteriores          | 1,168     | 2,469     | -53%  |
|      |                                          | 367,486   | 1,281,380 | 0%    |
| 57   | <b>Operaciones Interinstitucionales</b>  |           |           |       |
| 5720 | Operaciones de enlace                    | 728,807   | 268,871   | 100%  |
|      |                                          | 728,807   | 268,871   | 100%  |
| 58   | <b>OTROS GASTOS</b>                      |           |           |       |
| 5805 | Financieros                              | 4,854,756 | 499,516   | 872%  |
| 5808 | Otros Gastos Ordinarios                  | 2,123,619 | 379,270   | 460%  |
| 5810 | Extraordinarios                          | 2,486,405 | 104,040   | 2290% |
| 5815 | Ajuste de Ejercicios Anteriores          | 0         | 0         | 0%    |
|      |                                          | 244,732   | 16,206    | 0%    |
|      | <b>EXCEDENTE (DÉFICIT) DEL EJERCICIO</b> |           |           |       |
|      |                                          | 8,337,602 | 1,765,316 | 372%  |

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BALANCE GENERAL  
A DICIEMBRE- 2012-2013  
(Cifras en miles de pesos)



|        |                                            | Análisis Horizontal |              |                   |               |                  |            |
|--------|--------------------------------------------|---------------------|--------------|-------------------|---------------|------------------|------------|
|        |                                            | 2012                | AV%          | 2013              | AV%           | \$               | %          |
| Código | ACTIVO                                     | 34,864,057          | 100%         | 39,188,931        | 100%          | 4,324,874        | 12%        |
|        | <b>CORRIENTE</b>                           | <b>23,230,050</b>   | <b>67%</b>   | <b>28,306,948</b> | <b>72%</b>    | <b>5,076,898</b> | <b>22%</b> |
| 11     | Efectivo                                   | 428,577             | 1.23%        | 57,254            | 0.15%         | -371,323         | -87%       |
| 1105   | Caja                                       | 0                   | 0.00%        | 0                 | 0.00%         | 0                | -          |
| 1110   | Bancos y corporaciones                     | 428,577             | 1%           | 57,254            | 0%            | -371,323         | -87%       |
| 12     | Inversiones e Instrumentos Derivados       | 16,531,277          | 47%          | 21,694,208        | 55%           | 5,162,931        | 31%        |
| 1203   | Títulos de Tesorería                       | 16,531,277          | 47%          | 21,694,208        | 55%           | 5,162,931        | 31%        |
| 14     | Deudores                                   | 6,201,589           | 18%          | 6,540,530         | 17%           | 338,941          | 5%         |
| 1401   | Ingresos no Tributarios                    | 6,201,589           | 18%          | 6,390,589         | 16%           | 189,000          | 3%         |
| 1420   | Avances y Anticipos Entregados             | 0                   | 0%           | 0                 | 0%            | 0                | -          |
| 1470   | Otros Deudores                             | 47                  | 0%           | 149,941           | 0%            | 149,894          | 318923%    |
| 1475   | Deudas de Difícil Cobro                    | 0                   | 0            | 0                 | 0%            | 0                | -          |
| 19     | Otros activos                              | 68,607              | 0.2%         | 14,956            | 0.0%          | -53,651          | -78%       |
| 1905   | Gastos pagados por anticipado              | 68,607              | 0.2%         | 14,956            | 0.0%          | -53,651          | -78%       |
|        | <b>NO CORRIENTE</b>                        | <b>11,634,007</b>   | <b>33.4%</b> | <b>10,881,983</b> | <b>27.8%</b>  | <b>-752,024</b>  | <b>-6%</b> |
| 16     | Propiedades, planta y equipo               | 8,262,764           | 23.7%        | 8,005,427         | 20.4%         | -257,337         | -3%        |
| 1605   | Terrenos                                   | 1,177,009           | 3.4%         | 0                 | 0.0%          | -1,177,009       | -100%      |
| 1635   | Bienes muebles en bodega                   | 114,145             | 0.3%         | 214,860           | 0.5%          | 100,715          | 88%        |
| 1615   | Construcciones En Curso                    | 0                   | 0.0%         | 0                 | 0.0%          | 0                | -          |
| 1640   | Edificaciones                              | 4,920,626           |              | 6,097,636         | 15.6%         | 1,177,010        | 24%        |
| 1665   | Muebles, enseres y equipos de oficina      | 614,153             | 1.8%         | 568,670           | 1.5%          | -45,483          | -7%        |
| 1670   | Equipos de comunicación y computación      | 1,810,979           | 5.2%         | 2,055,344         | 5.2%          | 244,365          | 13%        |
| 1675   | Equipo de transporte, tracción y elevac.   | 489,576             | 1.4%         | 489,576           | 1.2%          | 0                | 0%         |
| 1680   | Equipo de comedor, cocina, desp. y hotele. | 35,676              | 0.1%         | 35,909            | 0.1%          | 233              | 1%         |
| 1685   | Depreciación acumulada                     | -899,400            | -2.6%        | -1,456,568        | -3.7%         | -557,168         | 62%        |
| 19     | Otros activos                              | 3,371,243           | 9.7%         | 2,876,556         | 7.3%          | -494,687         | -15%       |
| 1910   | Cargos diferidos                           | 2,217,582           | 6.4%         | 1,977,393         | 5.0%          | -240,189         | -11%       |
| 1970   | Intangibles                                | 2,071,985           | 5.9%         | 2,436,342         | 6.2%          | 364,357          | 18%        |
| 1975   | Amortización acumulada de intangibles      | -918,324            | -2.6%        | -1,537,179        | -3.9%         | -618,855         | 67%        |
| Código | PASIVO                                     | 4,994,058           | 100%         | 4,564,730         | 100.0%        | -429,328         | -9%        |
|        | <b>CORRIENTE</b>                           | <b>4,994,058</b>    | <b>100%</b>  | <b>4,564,730</b>  | <b>100.0%</b> | <b>-429,328</b>  | <b>-9%</b> |
| 24     | Cuentas por pagar                          | 470,634             | 9%           | 251,775           | 5.5%          | -218,859         | -47%       |
| 2401   | Adquisición Bienes y Servicios             | 80,257              | 1.61%        | 511               | 0.0%          | -79,746          | -99%       |
| 2425   | Acreedores                                 | 101,640             | 2%           | 180,662           | 4.0%          | 79,022           | 78%        |

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|                             |                                                           |              |       |              |        | Análisis Horizontal |       |
|-----------------------------|-----------------------------------------------------------|--------------|-------|--------------|--------|---------------------|-------|
|                             |                                                           | 2012         | AV%   | 2013         | AV%    | \$                  | %     |
| 2436                        | Retenciones x Pagar                                       | 79,515       | 2%    | 70,602       | 1.5%   | -8,913              | -11%  |
| 2460                        | Creditos Judiciales                                       | 209,222      | 4%    | 0            | 0.0%   | -209,222            | -100% |
| 25                          | Obligaciones laborales                                    | 0            | 0.00% | 0            | 0.0%   | 0                   | -     |
| 2505                        | Salarios y prestaciones sociales                          | 0            | 0.00% | 0            | 0.0%   | 0                   | -     |
| 27                          | Pasivos Estimados                                         | 4,367,486    | 87%   | 4,000,000    | 87.6%  | -367,486            | -8%   |
| 2710                        | Litigios                                                  | 4,367,486    | 87%   | 4,000,000    | 87.6%  | -367,486            | -8%   |
| 2715                        | Provision xa Prestaciones Sociales                        | 0            | 0%    | 0            | 0.0%   | 0                   | -     |
| 29                          | Otros Pasivos                                             | 155,938      | 3%    | 312,955      | 6.9%   | 157,017             | 101%  |
| 2905                        | Recaudos por clasificar                                   | 155,938      | 3%    | 312,955      | 6.9%   | 157,017             | 101%  |
| PATRIMONIO                  |                                                           | 29,870,046   | 100%  | 34,624,201   | 100.0% | 4,754,155           | 16%   |
| 32                          | Patrimonio Institucional                                  | 29,870,046   | 100%  | 34,624,201   | 100.0% | 4,754,155           | 16%   |
| 3208                        | Capital fiscal                                            | 30,595,347   | 102%  | 27,371,918   | 79.1%  | -3,223,429          | -11%  |
|                             | Resultados del ejercicio                                  | 1,765,316    | 6%    | 8,337,602    | 24.1%  | 6,572,286           | 372%  |
| 3235                        | Superávit por donación                                    | 91,307       | 0%    | 91,307       | 0.3%   | 0                   | 0%    |
| 3270                        | Provisiones, Agotamiento, Depreciaciones y Amortizaciones | -2,581,924   | -9%   | -1,176,626   | -3.4%  | 1,405,298           | -54%  |
| TOTAL PASIVO Y PATRIMONIO   |                                                           | 34,864,104   |       | 39,188,931   |        | 4,324,827           | 12%   |
| Cuentas de Orden Deudoras   |                                                           | 0            | -     | 0            | -      | 0                   | -     |
| 81                          | Derechos contingentes                                     | 2,467,290    | -     | 0            | -      | -2,467,290          | -100% |
| 83                          | Deudoras de control                                       | 26,835       | -     | 0            | -      | -26,835             | -100% |
| 89                          | Deudoras por contra (cr)                                  | -2,494,125   | -     | 0            | -      | 2,494,125           | -100% |
| Cuentas de Orden Acreedoras |                                                           | 0            | -     | 0            | -      | 0                   | -     |
| 91                          | Responsabilidades contingentes                            | 220,068,320  | -     | 257,181,764  | -      | 37,113,444          | 17%   |
| 93                          | Acreedoras de control                                     | 675          | -     | 675          | -      | 0                   | 0%    |
| 98                          | Acreedoras por contra (db)                                | -220,068,995 | -     | -257,182,439 | -      | -37,113,444         | 17%   |

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ESTADO DE ACTIVIDAD FINANCIERA, ECONÓMICA, SOCIAL Y AMBIENTAL  
A DICIEMBRE - 2012 Y 2013  
(Cifras en miles de pesos)



| Código                                                       | 2012              | AV%         | 2013              | AV%         | Análisis Horizontal |             |
|--------------------------------------------------------------|-------------------|-------------|-------------------|-------------|---------------------|-------------|
|                                                              |                   |             |                   |             | \$                  | %           |
| <b>INGRESOS OPERACIONALES</b>                                | <b>12,163,982</b> | <b>100%</b> | <b>19,231,154</b> | <b>100%</b> | <b>7,067,172</b>    | <b>58%</b>  |
| 41 Ingresos Fiscales                                         | 12,163,982        | 100%        | 19,231,154        | 100%        | 7,067,172           | 58%         |
| 4110 No tributarios                                          | 12,163,982        | 100%        | 19,231,154        | 100%        | 7,067,172           | 58%         |
| 4195 Devoluciones, descuentos, amnistías                     | 0                 | 0%          | 0                 | 0.00%       | -                   | -           |
| 47 Operaciones Interinstitucionales                          | 0                 | 0%          | 0                 | 0%          | 0                   | -           |
| 4705 Aportes y traspaso de fondos recibidos                  | 0                 | 0%          | 0                 | 0%          | 0                   | -           |
| 4720 Operaciones de enlace                                   | 0                 | 0%          | 0                 | 0%          | 0                   | -           |
| 4722 Operac. Enlace sin Situac. Fondos                       | 0                 | 0%          | 0                 | 0%          | 0                   | -           |
| <b>GASTOS OPERACIONALES</b>                                  | <b>13,527,413</b> | <b>111%</b> | <b>8,885,599</b>  | <b>46%</b>  | <b>-4,641,814</b>   | <b>-34%</b> |
| 51 De administración                                         | 8,445,019         | 69%         | 8,985,599         | 46%         | 440,580             | 5%          |
| 5101 Sueldos y Salarios                                      | 4,499,088         | 37%         | 5,212,567         | 27%         | 713,479             | 16%         |
| 5102 Contribuciones Imputadas                                | 49,544            | 0%          | 33,329            | 0%          | -16,215             | -33%        |
| 5103 Contribuciones Efectivas                                | 676,514           | 6%          | 681,105           | 4%          | 4,591               | 1%          |
| 5104 Aportes sobre Nomina                                    | 167,468           | 1%          | 147,460           | 1%          | -20,008             | -12%        |
| 5111 Generales                                               | 2,923,989         | 24%         | 2,992,198         | 14%         | -231,793            | -8%         |
| 5120 Impuestos contribuciones y tasas                        | 128,506           | 1%          | 118,942           | 1%          | -9,564              | -7%         |
| 53 Provisiones, agotamiento, depreciaciones y amortizaciones | 5,082,394         | 42%         | 0                 | 0%          | -5,082,394          | -100%       |
| 5314 Provision para contingencias                            | 5,082,394         | 42%         | 0                 | 0%          | -5,082,394          | -100%       |
| <b>EXCEDENTE (DÉFICIT) OPERACIONAL</b>                       | <b>-1,363,431</b> | <b>-11%</b> | <b>10,345,555</b> | <b>54%</b>  | <b>11,708,986</b>   | <b>-86%</b> |
| 48 OTROS INGRESOS                                            | 3,897,134         | 32%         | 3,575,810         | 19%         | -321,524            | -8%         |
| 4805 Financieros                                             | 2,613,285         | 21%         | 3,206,956         | 17%         | 593,671             | 23%         |
| 4808 Otros Ingresos Ordinarios                               | 0                 | 0%          | 0                 | 0%          | 0                   | -           |
| 4810 Extraordinarios                                         | 2,469             | 0%          | 1,168             | 0%          | -1,301              | -53%        |
| 4815 Ajuste de ejercicios anteriores                         | 1,281,380         | 11%         | 367,486           | 2%          | -913,894            | -71%        |
| 57 Operaciones Interinstitucionales                          | 268,871           | 2%          | 728,807           | 4%          | 459,936             | 171%        |
| 5720 Operaciones de enlace                                   | 268,871           | 2%          | 728,807           | 4%          | 459,936             | 171%        |
| 58 OTROS GASTOS                                              | 499,816           | 4%          | 4,884,756         | 25%         | 4,385,240           | 872%        |
| 5805 Financieros                                             | 379,270           | 3%          | 2,123,619         | 11%         | 1,744,349           | 460%        |
| 5808 Otros Gastos Ordinarios                                 | 104,040           | 1%          | 2,486,405         | 13%         | 2,382,365           | 2290%       |
| 5810 Extraordinarios                                         | 0                 | 0%          | 1                 | 1%          | 244,732             | -           |
| 5815 Ajuste de Ejercicios Anteriores                         | 16206             | 0%          | 244,732           | 0%          | -16,206             | -100%       |
| <b>EXCEDENTE (DÉFICIT) DEL EJERCICIO</b>                     | <b>1,765,316</b>  | <b>15%</b>  | <b>8,337,602</b>  | <b>43%</b>  | <b>6,572,286</b>    | <b>372%</b> |

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| Código | ACTIVO                                     | ENERO             |                   |             | FEBRERO           |                   |             | MARZO             |                   |             | ABRIL             |                   |              | MAYO              |                   |             | JUNIO             |                   |             |
|--------|--------------------------------------------|-------------------|-------------------|-------------|-------------------|-------------------|-------------|-------------------|-------------------|-------------|-------------------|-------------------|--------------|-------------------|-------------------|-------------|-------------------|-------------------|-------------|
|        |                                            | 2012              | 2013              | VAR %       | 2012              | 2013              | VAR %       | 2012              | 2013              | VAR %       | 2012              | 2013              | VAR %        | 2012              | 2013              | VAR %       | 2012              | 2013              | VAR %       |
|        | <b>CORRIENTE</b>                           | <b>18,074,205</b> | <b>23,072,771</b> | <b>21%</b>  | <b>18,728,275</b> | <b>22,569,827</b> | <b>21%</b>  | <b>29,526,837</b> | <b>34,005,097</b> | <b>15%</b>  | <b>29,146,235</b> | <b>33,428,263</b> | <b>15%</b>   | <b>28,692,819</b> | <b>32,592,323</b> | <b>14%</b>  | <b>27,551,289</b> | <b>31,245,967</b> | <b>13%</b>  |
| 11     | Efectivo                                   | 174,695           | 5,318             | -97%        | 343,013           | 318,260           | -7%         | 131,289           | 353,279           | 169%        | 892,672           | 385,850           | -57%         | 674,674           | 127,879           | -81%        | 928,293           | 180,567           | -81%        |
| 1105   | Caja                                       | 0                 | 0                 | -           | 909               | 0                 | -100%       | 909               | 0                 | -100%       | 909               | 0                 | -100%        | 909               | 0                 | -100%       | 909               | 0                 | -100%       |
| 1110   | Bancos y corporaciones                     | 174,695           | 5,318             | -97%        | 342,104           | 318,260           | -7%         | 130,380           | 353,279           | 171%        | 891,763           | 385,850           | -57%         | 673,765           | 127,879           | -81%        | 927,384           | 180,567           | -81%        |
| 12     | Inversiones e Instrumentos Derivados       | 13,709,688        | 16,842,850        | 23%         | 13,250,121        | 16,175,566        | 22%         | 13,193,403        | 15,842,766        | 20%         | 11,864,191        | 15,354,742        | 29%          | 11,873,885        | 15,421,757        | 30%         | 10,974,607        | 14,453,359        | 32%         |
| 1203   | Títulos de Tesorería                       | 13,709,688        | 16,842,850        | 23%         | 13,250,121        | 16,175,566        | 22%         | 13,193,403        | 15,842,766        | 20%         | 11,864,191        | 15,354,742        | 29%          | 11,873,885        | 15,421,757        | 30%         | 10,974,607        | 14,453,359        | 32%         |
| 14     | Deudores                                   | 5,160,129         | 6,172,990         | 20%         | 5,114,751         | 6,043,699         | 18%         | 16,191,058        | 17,787,083        | 10%         | 16,322,991        | 17,675,701        | 8%           | 16,001,216        | 17,037,233        | 6%          | 15,490,228        | 16,611,322        | 7%          |
| 1401   | Ingresos no Tributarios                    | 5,160,129         | 6,172,990         | 20%         | 5,114,751         | 6,043,699         | 18%         | 16,191,058        | 17,787,083        | 10%         | 15,981,639        | 17,675,526        | 11%          | 15,659,864        | 17,037,058        | 9%          | 15,289,027        | 16,611,147        | 9%          |
| 1420   | Avances y Anticipos Entregados             | 0                 | 0                 | -           | 0                 | 0                 | -           | 0                 | 0                 | -           | 341,352           | 0                 | -100%        | 341,352           | 0                 | -100%       | 201,201           | 0                 | -100%       |
| 1470   | Otros Deudores                             | 0                 | 47                | -           | 0                 | 175               | -           | 0                 | 175               | -           | 0                 | 175               | -            | 0                 | 175               | -           | 13,600            | 175               | -99%        |
| 1475   | Deudas de Difícil Cobro                    | 0                 | 0                 | -           | 0                 | 0                 | -           | 0                 | 0                 | -           | 0                 | 0                 | -            | 0                 | 0                 | -           | 0                 | 0                 | -           |
| 19     | Otros activos                              | 29,693            | 51,613            | 74%         | 20,390            | 32,302            | 58%         | 11,087            | 21,969            | 98%         | 66,381            | 11,970            | -82%         | 143,044           | 5,454             | -96%        | 158,161           | 719               | -100%       |
| 1905   | Gastos pagados por anticipado              | 29,693            | 51,613            | 74%         | 20,390            | 32,302            | 58%         | 11,087            | 21,969            | 98%         | 66,381            | 11,970            | -82%         | 143,044           | 5,454             | -96%        | 158,161           | 719               | -100%       |
|        | <b>NO CORRIENTE</b>                        | <b>10,103,154</b> | <b>11,546,455</b> | <b>14%</b>  | <b>10,055,041</b> | <b>11,448,095</b> | <b>14%</b>  | <b>10,023,143</b> | <b>11,386,141</b> | <b>13%</b>  | <b>9,992,316</b>  | <b>11,253,798</b> | <b>13%</b>   | <b>9,938,057</b>  | <b>11,044,278</b> | <b>11%</b>  | <b>11,022,659</b> | <b>10,940,898</b> | <b>-1%</b>  |
| 16     | Propiedades, planta y equipo               | 6,638,541         | 8,232,179         | 24%         | 6,617,300         | 8,201,594         | 24%         | 6,595,970         | 8,171,010         | 24%         | 6,575,151         | 8,039,138         | 22%          | 6,555,156         | 7,986,921         | 22%         | 7,657,656         | 7,954,324         | 4%          |
| 1605   | Terrenos                                   | 0                 | 1,177,009         | -           | 0                 | 1,177,009         | -           | 0                 | 1,177,009         | -           | 0                 | 1,177,009         | -            | 0                 | 1,177,009         | -           | 1,177,009         | 0                 | -100%       |
| 1635   | Bienes muebles en bodega                   | 77,551            | 114,145           | 47%         | 77,551            | 114,145           | 47%         | 77,551            | 114,145           | 47%         | 77,551            | 190,651           | 146%         | 77,551            | 190,651           | 146%        | 48,496            | 190,651           | 285%        |
| 1615   | Construcciones En Curso                    | 5,885,047         | 0                 | -100%       | 5,885,047         | 0                 | -100%       | 5,885,047         | 0                 | -100%       | 5,885,047         | 0                 | -100%        | 5,885,047         | 0                 | -100%       | 4,708,038         | 0                 | -100%       |
| 1640   | Edificaciones                              | 0                 | 4,920,626         | -           | 0                 | 4,920,626         | -           | 0                 | 4,920,626         | -           | 0                 | 4,920,626         | -            | 0                 | 6,097,636         | -           | 0                 | 6,097,636         | -           |
| 1665   | Muebles, enseres y equipos de oficina      | 373,364           | 614,153           | 64%         | 373,364           | 614,153           | 64%         | 373,364           | 614,153           | 64%         | 373,364           | 614,153           | 64%          | 373,364           | 614,153           | 64%         | 59,638            | 614,153           | 930%        |
| 1670   | Equipos de comunicación y computación      | 912,376           | 1,810,979         | 98%         | 912,376           | 1,810,979         | 98%         | 912,376           | 1,810,979         | 98%         | 912,376           | 1,633,320         | 79%          | 912,376           | 1,633,318         | 79%         | 2,082,275         | 1,633,318         | -22%        |
| 1675   | Equipo de transporte, tracción y elevac.   | 527,076           | 489,576           | -7%         | 527,076           | 489,576           | -7%         | 527,076           | 489,576           | -7%         | 527,076           | 489,576           | -7%          | 527,076           | 489,576           | -7%         | 527,076           | 489,576           | -7%         |
| 1680   | Equipo de comedor, cocina, desp. y hotele. | 1,811             | 35,676            | 1870%       | 1,811             | 35,676            | 1870%       | 1,811             | 35,676            | 1870%       | 1,811             | 35,909            | 1883%        | 1,811             | 35,909            | 1883%       | 1,370             | 35,909            | 2521%       |
| 1685   | Depreciación acumulada                     | -1,138,684        | -929,985          | -18%        | -1,159,925        | -960,570          | -17%        | -1,181,255        | -991,154          | -16%        | -1,202,074        | -1,022,106        | -15%         | -1,222,069        | -1,074,322        | -12%        | -947,246          | -1,106,919        | 17%         |
| 19     | Otros activos                              | 3,464,613         | 3,314,276         | -4%         | 3,437,741         | 3,246,501         | -6%         | 3,427,173         | 3,195,131         | -7%         | 3,417,165         | 3,214,658         | -6%          | 3,382,901         | 3,057,355         | -10%        | 3,365,003         | 2,986,574         | -11%        |
| 1910   | Cargos diferidos                           | 2,358,695         | 2,192,765         | -7%         | 2,365,151         | 2,170,009         | -8%         | 2,387,912         | 2,143,188         | -10%        | 2,411,232         | 2,118,475         | -12%         | 2,369,647         | 2,095,225         | -12%        | 2,386,206         | 2,074,397         | -13%        |
| 1970   | Intangibles                                | 1,683,071         | 2,071,985         | 23%         | 1,683,071         | 2,071,985         | 23%         | 1,683,071         | 2,087,297         | 24%         | 1,683,071         | 2,188,217         | 30%          | 1,723,720         | 2,188,217         | 27%         | 1,723,720         | 2,188,217         | 27%         |
| 1975   | Amortización acumulada de intangibles      | -577,153          | -950,474          | 65%         | -610,481          | -995,493          | 63%         | -643,810          | -1,035,354        | 61%         | -677,138          | -1,092,034        | 61%          | -710,466          | -1,226,087        | 73%         | -744,923          | -1,276,040        | 71%         |
|        | <b>TOTAL ACTIVO</b>                        | <b>29,177,359</b> | <b>34,619,226</b> | <b>19%</b>  | <b>28,783,316</b> | <b>34,017,922</b> | <b>18%</b>  | <b>39,549,980</b> | <b>45,371,238</b> | <b>15%</b>  | <b>39,138,551</b> | <b>44,682,059</b> | <b>14%</b>   | <b>38,630,876</b> | <b>43,636,599</b> | <b>13%</b>  | <b>38,573,948</b> | <b>42,186,865</b> | <b>9%</b>   |
| Código | PASIVO                                     |                   |                   |             |                   |                   |             |                   |                   |             |                   |                   |              |                   |                   |             |                   |                   |             |
|        |                                            | 2012              | 2013              | VAR %       | 2012              | 2013              | VAR %       | 2012              | 2013              | VAR %       | 2012              | 2013              | VAR %        | 2012              | 2013              | VAR %       | 2012              | 2013              | VAR %       |
|        | <b>CORRIENTE</b>                           | <b>599,968</b>    | <b>4,872,233</b>  | <b>712%</b> | <b>594,428</b>    | <b>4,793,398</b>  | <b>706%</b> | <b>595,954</b>    | <b>4,424,193</b>  | <b>642%</b> | <b>281,569</b>    | <b>4,317,823</b>  | <b>1433%</b> | <b>414,358</b>    | <b>4,336,273</b>  | <b>947%</b> | <b>1,852,204</b>  | <b>4,507,037</b>  | <b>143%</b> |
| 24     | Cuentas por pagar                          | 93,589            | 345,683           | 269%        | 88,051            | 262,183           | 198%        | 89,577            | 258,803           | 189%        | 123,948           | 145,243           | 17%          | 205,347           | 142,320           | -31%        | 1,482,289         | 304,868           | -79%        |
| 2401   | Adquisición Bienes y Servicios             | 2                 | 39,476            | 1973700%    | 0                 | 698               | -           | 0                 | 0                 | -           | 1,460             | 0                 | -100%        | 0                 | 0                 | -           | 546,400           | 0                 | -100%       |
| 2425   | Acreedores                                 | 79,053            | 82,684            | 5%          | 79,017            | 128,908           | 63%         | 78,905            | 129,488           | 64%         | 82,683            | 129,232           | 56%          | 187,173           | 130,079           | -31%        | 191,399           | 83,298            | -56%        |
| 2436   | Retenciones x Pagar                        | 14,534            | 14,301            | -2%         | 9,034             | 16,630            | 84%         | 10,672            | 13,368            | 25%         | 39,805            | 17,565            | -56%         | 18,174            | 12,241            | -33%        | 39,287            | 8,965             | -77%        |
| 2460   | Creditos Judiciales                        | 0                 | 209,222           | -           | 0                 | 115,947           | -           | 0                 | 115,947           | -           | 0                 | -1,554            | -            | 0                 | 0                 | -           | 705,203           | 212,585           | -70%        |
| 25     | Obligaciones laborales                     | 0                 | 0                 | -           | 0                 | 0                 | -           | 0                 | 1,661             | -           | 0                 | 0                 | -            | 0                 | 0                 | -           | 3,339             | 0                 | -100%       |
| 2505   | Salarios y prestaciones sociales           | 0                 | 0                 | -           | 0                 | 0                 | -           | 0                 | 1,661             | -           | 0                 | 0                 | -            | 0                 | 0                 | -           | 3,339             | 0                 | -100%       |
| 27     | Pasivos Estimados                          | 375,206           | 4,367,486         | 1064%       | 375,206           | 4,367,486         | 1064%       | 375,206           | 4,000,000         | 966%        | 7,720             | 4,000,000         | 51713%       | 7,720             | 4,000,000         | 51713%      | 155,981           | 4,000,000         | 2464%       |
| 2710   | Litigios                                   | 375,206           | 4,367,486         | 1064%       | 375,206           | 4,367,486         | 1064%       | 375,206           | 4,000,000         | 966%        | 7,720             | 4,000,000         | 51713%       | 7,720             | 4,000,000         | 51713%      | 155,981           | 4,000,000         | 2464%       |
| 2715   | Provision x Prestaciones Sociales          | 0                 | 0                 | -           | 0                 | 0                 | -           | 0                 | 0                 | -           | 0                 | 0                 | -            | 0                 | 0                 | -           | 0                 | 0                 | -           |
| 29     | Otros Pasivos                              | 131,171           | 159,064           | 21%         | 131,171           | 163,729           | 25%         | 131,171           | 163,729           | 25%         | 149,901           | 172,380           | 15%          | 201,291           | 193,953           | -4%         | 210,595           | 202,169           | -4%         |
| 2905   | Recaudos por clasificar                    | 131,171           | 159,064           | 21%         | 131,171           | 163,729           | 25%         | 131,171           | 163,729           | 25%         | 149,901           | 172,380           | 15%          | 201,291           | 193,953           | -4%         | 210,595           | 202,169           | -4%         |
|        | <b>TOTAL PASIVO</b>                        | <b>599,968</b>    | <b>4,872,233</b>  | <b>712%</b> | <b>594,428</b>    | <b>4,793,398</b>  | <b>706%</b> | <b>595,954</b>    | <b>4,424,193</b>  | <b>642%</b> | <b>281,569</b>    | <b>4,317,823</b>  | <b>1433%</b> | <b>414,358</b>    | <b>4,336,273</b>  | <b>947%</b> | <b>1,852,204</b>  | <b>4,507,037</b>  | <b>143%</b> |
|        | <b>PATRIMONIO</b>                          |                   |                   |             |                   |                   |             |                   |                   |             |                   |                   |              |                   |                   |             |                   |                   |             |
| 32     | Patrimonio Institucional                   | 28,577,393        | 29,748,993        | 4%          | 28,188,888        | 29,224,524        | 4%          | 38,954,026        | 40,947,045        | 5%          | 38,856,982        | 40,364,436        | 4%           | 38,216,518        | 39,300,326        | 3%          | 36,735,344        | 37,679,828        | 3%          |
| 3208   | Capital fiscal                             | 30,595,347        | 32,360,665        | 6%          | 30,595,347        | 32,360,665        | 6%          | 30,595,347        | 32,360,665        | 6%          | 30,595,347        | 32,360,665        | 6%           | 30,595,347        | 32,360,665        | 6%          | 30,595,347        | 32,360,665        | 6%          |
|        | Resultados del ejercicio                   | -215,078          | -60,320           | -72%        | -549,014          | -507,186          | -8%         | 10,270,782        | 11,285,781        | 10%         | 10,227,886        | 10,790,804        | 6%           | 9,640,745         | 9,912,963         | 3%          | 8,220,533         | 8,375,017         | 2%          |
| 3235   | Superávit por donación                     | 91,307            | 91,307            | 0%          | 91,307            | 91,307            | 0%          | 91,307            | 91,307            | 0%          | 91,307            | 91,307            | 0%           | 91,307            | 91,307            | 0%          | 91,307            | 91,307            | 0%          |

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|      |                                                           | ENERO             |                   |       | FEBRERO           |                   |       | MARZO             |                   |       | ABRIL             |                   |       | MAYO              |                   |       | JUNIO             |                   |       |
|------|-----------------------------------------------------------|-------------------|-------------------|-------|-------------------|-------------------|-------|-------------------|-------------------|-------|-------------------|-------------------|-------|-------------------|-------------------|-------|-------------------|-------------------|-------|
|      |                                                           | 2012              | 2013              | VAR % | 2012              | 2013              | VAR % | 2012              | 2013              | VAR % | 2012              | 2013              | VAR % | 2012              | 2013              | VAR % | 2012              | 2013              | VAR % |
| 3270 | Provisiones, Agotamiento, Depreciaciones y Amortizaciones | -1,894,183        | -2,644,659        | 40%   | -1,948,752        | -2,720,262        | 40%   | -2,003,410        | -2,790,708        | 39%   | -2,057,558        | -2,878,340        | 40%   | -2,110,881        | -3,064,609        | 45%   | -2,171,843        | -3,147,161        | 45%   |
|      | TOTAL PATRIMONIO                                          | <u>28,577,393</u> | <u>29,746,993</u> | 4%    | <u>28,188,888</u> | <u>29,224,524</u> | 4%    | <u>38,954,026</u> | <u>40,947,045</u> | 5%    | <u>38,856,982</u> | <u>40,364,436</u> | 4%    | <u>38,216,518</u> | <u>39,300,326</u> | 3%    | <u>36,735,344</u> | <u>37,679,828</u> | 3%    |
|      | TOTAL PASIVO Y PATRIMONIO                                 | <u>29,177,359</u> | <u>34,619,226</u> | 19%   | <u>28,783,316</u> | <u>34,017,922</u> | 18%   | <u>39,549,980</u> | <u>45,371,238</u> | 15%   | <u>39,138,551</u> | <u>44,682,059</u> | 14%   | <u>38,630,876</u> | <u>43,636,599</u> | 13%   | <u>38,587,548</u> | <u>42,186,865</u> | 9%    |

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**BALANCE GENERAL**

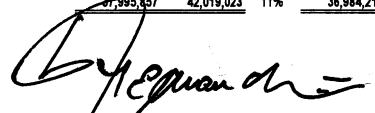
VARIACION ANUAL ACUMULADA DICIEMBRE - 2012 Y 2013

(Cifras en miles de pesos)

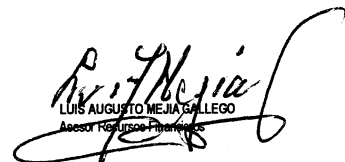
| Código            | ACTIVO                                     | JULIO             |                   |             | AGOSTO            |                   |             | SEPTIEMBRE        |                   |            | OCTUBRE           |                   |            | NOVIEMBRE         |                   |            | DICIEMBRE         |                   |            |
|-------------------|--------------------------------------------|-------------------|-------------------|-------------|-------------------|-------------------|-------------|-------------------|-------------------|------------|-------------------|-------------------|------------|-------------------|-------------------|------------|-------------------|-------------------|------------|
|                   |                                            | 2012              | 2013              | VAR %       | 2012              | 2013              | VAR %       | 2012              | 2013              | VAR %      | 2012              | 2013              | VAR %      | 2012              | 2013              | VAR %      | 2012              | 2013              | VAR %      |
|                   | <b>CORRIENTE</b>                           | <b>28,448,478</b> | <b>31,172,332</b> | <b>18%</b>  | <b>25,538,578</b> | <b>30,434,870</b> | <b>19%</b>  | <b>24,197,300</b> | <b>30,384,741</b> | <b>26%</b> | <b>23,883,874</b> | <b>30,105,150</b> | <b>27%</b> | <b>23,010,984</b> | <b>29,319,947</b> | <b>27%</b> | <b>23,230,050</b> | <b>28,306,948</b> | <b>22%</b> |
| 11                | Efectivo                                   | 706,402           | 45,456            | -94%        | 1,841,923         | 4,299,559         | 133%        | 36,536            | 560,188           | 1433%      | 746,096           | 431,956           | -42%       | 130,174           | 37,862            | -71%       | 428,577           | 57,254            | -87%       |
| 1105              | Caja                                       | 909               | 0                 | -100%       | 909               | 0                 | -100%       | 909               | 0                 | -100%      | 909               | 0                 | -100%      | 909               | 0                 | -100%      | 0                 | 0                 | -          |
| 1110              | Bancos y corporaciones                     | 705,493           | 45,456            | -94%        | 1,841,014         | 4,299,559         | 134%        | 35,627            | 560,188           | 1472%      | 745,187           | 431,956           | -42%       | 129,265           | 37,862            | -71%       | 428,577           | 57,254            | -87%       |
| 12                | Inversiones e Instrumentos Derivados       | 10,799,547        | 15,586,680        | 44%         | 17,752,124        | 19,748,818        | 11%         | 18,767,285        | 24,241,218        | 29%        | 17,766,897        | 24,239,011        | 36%        | 17,948,435        | 23,931,569        | 33%        | 16,531,277        | 21,694,208        | 31%        |
| 1203              | Títulos de Tesorería                       | 10,799,547        | 15,586,680        | 44%         | 17,752,124        | 19,748,818        | 11%         | 18,767,285        | 24,241,218        | 29%        | 17,766,897        | 24,239,011        | 36%        | 17,948,435        | 23,931,569        | 33%        | 16,531,277        | 21,694,208        | 31%        |
| 14                | Deudores                                   | 14,802,505        | 15,540,069        | 5%          | 5,820,643         | 6,386,212         | 10%         | 5,289,408         | 5,583,299         | 6%         | 5,064,697         | 5,434,183         | 7%         | 4,864,192         | 5,350,716         | 10%        | 6,201,589         | 6,540,530         | 5%         |
| 1401              | Ingresos no Tributarios                    | 14,802,505        | 15,539,894        | 5%          | 5,820,643         | 6,386,037         | 10%         | 5,289,408         | 5,583,124         | 6%         | 5,064,697         | 5,434,008         | 7%         | 4,864,192         | 5,350,541         | 10%        | 6,201,589         | 6,390,589         | 3%         |
| 1420              | Avances y Anticipos Entregados             | 0                 | 0                 | -           | 0                 | 0                 | -           | 0                 | 0                 | -          | 0                 | 0                 | -          | 0                 | 0                 | -          | 0                 | 0                 | -          |
| 1470              | Otros Deudores                             | 13,600            | 175               | -99%        | 5,712             | 175               | -97%        | 47                | 175               | 272%       | 47                | 175               | 272%       | 47                | 175               | 272%       | 47                | 149,941           | 318923%    |
| 1475              | Deudas de Difícil Cobro                    | 0                 | 0                 | -           | 0                 | 0                 | -           | 0                 | 0                 | -          | 0                 | 0                 | -          | 0                 | 0                 | -          | 0                 | 0                 | -          |
| 19                | Otros activos                              | 140,024           | 127               | -100%       | 121,886           | 81                | -100%       | 104,071           | 36                | -100%      | 85,984            | 0                 | -100%      | 68,183            | 0                 | -100%      | 68,607            | 14,956            | -78%       |
| 1905              | Gastos pagados por anticipado              | 140,024           | 127               | -100%       | 121,886           | 81                | -100%       | 104,071           | 36                | -100%      | 85,984            | 0                 | -100%      | 68,183            | 0                 | -100%      | 68,607            | 14,956            | -78%       |
|                   | <b>NO CORRIENTE</b>                        | <b>11,533,779</b> | <b>10,846,691</b> | <b>-6%</b>  | <b>11,441,929</b> | <b>10,752,109</b> | <b>-6%</b>  | <b>11,595,335</b> | <b>10,658,148</b> | <b>-8%</b> | <b>11,539,867</b> | <b>10,563,413</b> | <b>-8%</b> | <b>11,477,112</b> | <b>10,494,712</b> | <b>-9%</b> | <b>11,634,007</b> | <b>10,881,983</b> | <b>-6%</b> |
| 16                | Propiedades, planta y equipo               | 8,223,023         | 7,921,722         | -4%         | 8,240,710         | 7,888,960         | -4%         | 8,320,309         | 7,856,193         | -6%        | 8,287,508         | 7,823,426         | -6%        | 8,254,433         | 7,790,659         | -6%        | 8,262,764         | 8,005,427         | -3%        |
| 1605              | Terrenos                                   | 1,177,009         | 0                 | -100%       | 1,177,009         | 0                 | -100%       | 1,177,009         | 0                 | -100%      | 1,177,009         | 0                 | -100%      | 1,177,009         | 0                 | -100%      | 1,177,009         | 0                 | -100%      |
| 1635              | Bienes muebles en bodega                   | 157,947           | 214,860           | 36%         | 157,947           | 214,860           | 36%         | 157,947           | 214,860           | 36%        | 114,145           | 214,860           | 88%        | 114,145           | 214,860           | 88%        | 114,145           | 214,860           | 88%        |
| 1615              | Construcciones En Curso                    | 0                 | 0                 | -           | 0                 | 0                 | -           | 0                 | 0                 | -          | 0                 | 0                 | -          | 0                 | 0                 | -          | 0                 | 0                 | -          |
| 1640              | Edificaciones                              | 4,794,011         | 6,097,636         | 27%         | 4,794,011         | 6,097,636         | 27%         | 4,920,626         | 6,097,636         | 24%        | 4,920,626         | 6,097,636         | 24%        | 4,920,626         | 6,097,636         | 24%        | 4,920,626         | 6,097,636         | 24%        |
| 1665              | Muebles, enseres y equipos de oficina      | 585,893           | 568,670           | -3%         | 614,153           | 568,670           | -7%         | 614,153           | 568,670           | -7%        | 614,153           | 568,670           | -7%        | 614,153           | 568,670           | -7%        | 614,153           | 568,670           | -7%        |
| 1670              | Equipos de comunicación y computación      | 1,698,009         | 1,654,594         | -3%         | 1,732,793         | 1,654,594         | -5%         | 1,732,793         | 1,654,593         | -5%        | 1,769,574         | 1,654,591         | -6%        | 1,769,574         | 1,654,591         | -6%        | 1,810,979         | 2,055,344         | 13%        |
| 1675              | Equipo de transporte, tracción y elevac.   | 489,576           | 489,576           | 0%          | 489,576           | 489,576           | 0%          | 489,576           | 489,576           | 0%         | 489,576           | 489,576           | 0%         | 489,576           | 489,576           | 0%         | 489,576           | 489,576           | 0%         |
| 1680              | Equipo de comedor, cocina, desp. y hotele. | 28,656            | 35,909            | 25%         | 28,656            | 35,909            | 25%         | 28,656            | 35,909            | 25%        | 35,676            | 35,909            | 1%         | 35,676            | 35,909            | 1%         | 35,676            | 35,909            | 1%         |
| 1685              | Depreciación acumulada                     | -708,078          | -1,139,523        | 61%         | -753,435          | -1,172,285        | 56%         | -800,451          | -1,205,051        | 51%        | -833,251          | -1,237,816        | 49%        | -866,326          | -1,270,582        | 47%        | -899,400          | -1,456,568        | 62%        |
| 19                | Otros activos                              | 3,310,756         | 2,924,989         | -12%        | 3,201,219         | 2,863,149         | -11%        | 3,275,026         | 2,801,953         | -14%       | 3,252,359         | 2,739,987         | -16%       | 3,222,679         | 2,704,053         | -16%       | 3,371,243         | 2,876,556         | -15%       |
| 1910              | Cargos diferidos                           | 2,366,416         | 2,054,334         | -13%        | 2,273,087         | 2,034,057         | -11%        | 2,263,980         | 2,013,625         | -11%       | 2,235,107         | 1,992,422         | -11%       | 2,214,582         | 1,972,253         | -11%       | 2,214,582         | 1,977,393         | -11%       |
| 1970              | Intangibles                                | 1,723,720         | 2,188,217         | 27%         | 1,733,066         | 2,188,217         | 26%         | 1,852,303         | 2,188,217         | 18%        | 1,874,852         | 2,188,217         | 17%        | 1,897,402         | 2,218,216         | 17%        | 2,071,985         | 2,436,342         | 18%        |
| 1975              | Amortización acumulada de intangibles      | -779,380          | -1,317,582        | 69%         | -804,934          | -1,359,125        | 69%         | -831,267          | -1,399,889        | 68%        | -857,600          | -1,440,652        | 68%        | -889,305          | -1,486,416        | 67%        | -918,324          | -1,537,179        | 67%        |
|                   | <b>TOTAL ACTIVO</b>                        | <b>37,982,257</b> | <b>42,019,023</b> | <b>11%</b>  | <b>36,978,505</b> | <b>41,186,779</b> | <b>11%</b>  | <b>35,792,635</b> | <b>41,042,887</b> | <b>15%</b> | <b>35,203,541</b> | <b>40,668,563</b> | <b>16%</b> | <b>34,488,096</b> | <b>39,814,659</b> | <b>15%</b> | <b>34,864,057</b> | <b>39,188,931</b> | <b>12%</b> |
| Código            | PASIVO                                     |                   |                   |             |                   |                   |             |                   |                   |            |                   |                   |            |                   |                   |            |                   |                   |            |
|                   |                                            | 2012              | 2013              | VAR %       | 2012              | 2013              | VAR %       | 2012              | 2013              | VAR %      | 2012              | 2013              | VAR %      | 2012              | 2013              | VAR %      | 2012              | 2013              | VAR %      |
|                   | <b>CORRIENTE</b>                           | <b>1,349,878</b>  | <b>4,562,974</b>  | <b>238%</b> | <b>1,168,010</b>  | <b>4,600,547</b>  | <b>294%</b> | <b>4,635,910</b>  | <b>4,525,104</b>  | <b>-2%</b> | <b>4,530,829</b>  | <b>4,580,536</b>  | <b>1%</b>  | <b>4,471,008</b>  | <b>4,563,582</b>  | <b>2%</b>  | <b>4,994,058</b>  | <b>4,564,730</b>  | <b>-9%</b> |
| 24                | Cuentas por pagar                          | 980,688           | 308,363           | -69%        | 786,215           | 102,630           | -87%        | 361,429           | 94,417            | -74%       | 266,412           | 102,268           | -62%       | 299,791           | 105,314           | -65%       | 470,634           | 251,775           | -47%       |
| 2401              | Adquisición Bienes y Servicios             | 517,863           | 0                 | -100%       | 316,662           | 5                 | -100%       | 19,524            | 5                 | -100%      | 15,231            | 0                 | -100%      | 9,911             | 0                 | -100%      | 80,257            | 511               | -99%       |
| 2425              | Acreedores                                 | 151,373           | 85,809            | -43%        | 143,210           | 82,902            | -42%        | 169,812           | 83,358            | -51%       | 83,895            | 83,279            | -1%        | 101,606           | 84,216            | -17%       | 101,640           | 180,662           | 78%        |
| 2436              | Retenciones x Pagar                        | 43,257            | 12,679            | -71%        | 29,310            | 19,723            | -33%        | 23,853            | 11,054            | -54%       | 19,046            | 18,989            | 0%         | 40,034            | 21,098            | -47%       | 79,515            | 70,602            | -11%       |
| 2460              | Creditos Judiciales                        | 268,195           | 209,875           | -22%        | 277,033           | 0                 | -100%       | 148,240           | 0                 | -100%      | 148,240           | 0                 | -100%      | 148,240           | 0                 | -100%      | 209,222           | 0                 | -100%      |
| 25                | Obligaciones laborales                     | 0                 | 83                | -           | 0                 | 83                | -           | 19,270            | 0                 | -100%      | 0                 | 0                 | -          | 0                 | 0                 | -          | 0                 | 0                 | -          |
| 2505              | Salarios y prestaciones sociales           | 0                 | 83                | -           | 0                 | 83                | -           | 19,270            | 0                 | -100%      | 0                 | 0                 | -          | 0                 | 0                 | -          | 0                 | 0                 | -          |
| 27                | Pasivos Estimados                          | 155,981           | 4,000,000         | 2464%       | 155,981           | 4,000,000         | 2464%       | 4,000,000         | 4,000,000         | 0%         | 4,000,000         | 4,000,000         | 0%         | 4,000,000         | 4,000,000         | 0%         | 4,367,486         | 4,000,000         | -8%        |
| 2710              | Litigios                                   | 155,981           | 4,000,000         | 2464%       | 155,981           | 4,000,000         | 2464%       | 4,000,000         | 4,000,000         | 0%         | 4,000,000         | 4,000,000         | 0%         | 4,000,000         | 4,000,000         | 0%         | 4,367,486         | 4,000,000         | -8%        |
| 2715              | Provision xa Prestaciones Sociales         | 0                 | 0                 | -           | 0                 | 0                 | -           | 0                 | 0                 | -          | 0                 | 0                 | -          | 0                 | 0                 | -          | 0                 | 0                 | -          |
| 29                | Otros Pasivos                              | 213,209           | 254,528           | 19%         | 245,814           | 497,834           | 103%        | 255,211           | 430,687           | 69%        | 264,417           | 458,268           | 73%        | 171,215           | 458,268           | 168%       | 155,938           | 312,955           | 101%       |
| 2905              | Recaudos por clasificar                    | 213,209           | 254,528           | 19%         | 245,814           | 497,834           | 103%        | 255,211           | 430,687           | 69%        | 264,417           | 458,268           | 73%        | 171,215           | 458,268           | 168%       | 155,938           | 312,955           | 101%       |
|                   | <b>TOTAL PASIVO</b>                        | <b>1,349,878</b>  | <b>4,562,974</b>  | <b>238%</b> | <b>1,168,010</b>  | <b>4,600,547</b>  | <b>294%</b> | <b>4,635,910</b>  | <b>4,525,104</b>  | <b>-2%</b> | <b>4,530,829</b>  | <b>4,580,536</b>  | <b>1%</b>  | <b>4,471,008</b>  | <b>4,563,582</b>  | <b>2%</b>  | <b>4,994,058</b>  | <b>4,564,730</b>  | <b>-9%</b> |
| <b>PATRIMONIO</b> |                                            |                   |                   |             |                   |                   |             |                   |                   |            |                   |                   |            |                   |                   |            |                   |                   |            |
| 32                | Patrimonio Institucional                   | 36,645,979        | 37,456,049        | 2%          | 35,816,207        | 36,586,232        | 2%          | 31,156,772        | 36,517,782        | 17%        | 30,672,759        | 36,108,027        | 18%        | 30,017,137        | 35,251,077        | 17%        | 29,870,046        | 34,624,201        | 16%        |
| 3208              | Capital fiscal                             | 30,595,347        | 32,360,665        | 6%          | 30,595,347        | 32,360,665        | 6%          | 30,595,347        | 32,360,665        | 6%         | 30,595,347        | 32,360,665        | 6%         | 30,595,347        | 32,360,665        | 6%         | 30,595,347        | 27,371,918        | -11%       |
|                   | Resultados del ejercicio                   | 8,210,983         | 8,225,379         | 0%          | 7,452,122         | 7,429,870         | 0%          | 2,866,037         | 7,434,949         | 159%       | 2,441,157         | 7,096,723         | 191%       | 1,850,314         | 6,320,302         | 242%       | 1,765,316         | 8,337,602         | 372%       |
| 3235              | Superávit por donación                     | 91,307            | 91,307            | 0%          | 91,307            | 91,307            | 0%          | 91,307            | 91,307            | 0%         | 91,307            | 91,307            | 0%         | 91,307            | 91,307            | 0%         | 91,307            | 91,307            | 0%         |

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|      |                                                           | JULIO             |                   |       | AGOSTO            |                   |       | SEPTIEMBRE        |                   |       | OCTUBRE           |                   |       | NOVIEMBRE         |                   |       | DICIEMBRE         |                   |       |
|------|-----------------------------------------------------------|-------------------|-------------------|-------|-------------------|-------------------|-------|-------------------|-------------------|-------|-------------------|-------------------|-------|-------------------|-------------------|-------|-------------------|-------------------|-------|
|      |                                                           | 2012              | 2013              | VAR % | 2012              | 2013              | VAR % | 2012              | 2013              | VAR % | 2012              | 2013              | VAR % | 2012              | 2013              | VAR % | 2012              | 2013              | VAR % |
| 3270 | Provisiones, Agotamiento, Depreciaciones y Amortizaciones | -2,251,658        | -3,221,302        | 43%   | -2,322,569        | -3,295,610        | 42%   | -2,395,919        | -3,369,139        | 41%   | -2,455,052        | -3,442,668        | 40%   | -2,519,831        | -3,521,197        | 40%   | -2,581,924        | -1,176,626        | -54%  |
|      | TOTAL PATRIMONIO                                          | <u>36,645,979</u> | <u>37,456,049</u> | 2%    | <u>35,816,207</u> | <u>36,586,232</u> | 2%    | <u>31,156,772</u> | <u>36,517,782</u> | 17%   | <u>30,872,799</u> | <u>36,108,027</u> | 18%   | <u>30,017,137</u> | <u>35,251,077</u> | 17%   | <u>29,870,046</u> | <u>34,624,201</u> | 16%   |
|      | TOTAL PASIVO Y PATRIMONIO                                 | <u>37,995,357</u> | <u>42,019,023</u> | 11%   | <u>36,984,217</u> | <u>41,186,779</u> | 11%   | <u>35,792,682</u> | <u>41,042,886</u> | 15%   | <u>35,203,588</u> | <u>40,868,563</u> | 16%   | <u>34,488,143</u> | <u>39,814,659</u> | 15%   | <u>34,864,104</u> | <u>39,188,931</u> | 12%   |



BERNARDO LOZANO FORERO  
Representante Legal



LUIS AUGUSTO MEJIA SALGADO  
Asesor Financiero



SANDRA MILENA MARTINEZ ROMERO  
Profesional de Defensa - Contador  
T.P. 85974-T

ESTADO DE ACTIVIDAD FINANCIERA, ECONÓMICA, SOCIAL Y AMBIENTAL

VARIACION ANUAL ACUMULADA DICIEMBRE - 2012 Y 2013

(Cifras en miles de pesos)

| Código                                             | ENERO           |                 |       | FEBRERO         |                  |       | MARZO             |                   |       |
|----------------------------------------------------|-----------------|-----------------|-------|-----------------|------------------|-------|-------------------|-------------------|-------|
|                                                    | 2013            | 2012            | VAR % | 2013            | 2012             | VAR % | 2013              | 2012              | VAR % |
| <b>INGRESOS OPERACIONALES</b>                      | <b>10,493</b>   | <b>78,322</b>   | 646%  | <b>18,886</b>   | <b>144,901</b>   | 667%  | <b>11,147,319</b> | <b>12,093,183</b> | 8%    |
| 41 <b>Ingresos Fiscales</b>                        | <b>10,493</b>   | <b>78,322</b>   | 646%  | <b>18,886</b>   | <b>144,901</b>   | 667%  | <b>11,147,319</b> | <b>12,093,183</b> | 8%    |
| 4110 No tributarios                                | 10,493          | 78,322          | 646%  | 18,886          | 144,901          | 667%  | 11,147,319        | 12,093,183        | 8%    |
| 4195 Devoluciones, descuentos, amnistías           | 0               | 0               | -     | 0               | 0                | -     | 0                 | 0                 | -     |
| 47 <b>Operaciones Interinstitucionales</b>         | <b>0</b>        | <b>0</b>        | -     | <b>0</b>        | <b>0</b>         | -     | <b>0</b>          | <b>0</b>          | -     |
| 4705 Aportes y traspaso de fondos recibidos        | 0               | 0               | -     | 0               | 0                | -     | 0                 | 0                 | -     |
| 4720 Operaciones de enlace                         | 0               | 0               | -     | 0               | 0                | -     | 0                 | 0                 | -     |
| 4722 Operac.Enlace sin Situac.Fondos               | 0               | 0               | -     | 0               | 0                | -     | 0                 | 0                 | -     |
| <b>GASTOS OPERACIONALES</b>                        | <b>327,333</b>  | <b>400,437</b>  | 22%   | <b>767,362</b>  | <b>1,025,794</b> | 34%   | <b>1,284,537</b>  | <b>1,609,984</b>  | 25%   |
| 51 <b>De administración</b>                        | <b>327,333</b>  | <b>400,437</b>  | 22%   | <b>767,362</b>  | <b>1,025,794</b> | 34%   | <b>1,284,537</b>  | <b>1,609,984</b>  | 25%   |
| 5101 Sueldos y Salarios                            | 187,631         | 268,115         | 43%   | 438,354         | 590,494          | 35%   | 715,399           | 917,849           | 28%   |
| 5102 Contribuciones Imputadas                      | 11,456          | 4,291           | -63%  | 17,523          | 4,291            | -76%  | 17,523            | 4,291             | -76%  |
| 5103 Contribuciones Efectivas                      | 53,987          | 48,789          | -10%  | 103,558         | 107,858          | 4%    | 153,615           | 166,222           | 8%    |
| 5104 Aportes sobre Nomina                          | 16,941          | 11,681          | -31%  | 27,512          | 23,911           | -13%  | 38,181            | 36,280            | -5%   |
| 5111 Generales                                     | 53,500          | 65,603          | 23%   | 174,874         | 256,234          | 47%   | 352,124           | 430,119           | 22%   |
| 5120 Imptos contribuciones y tasas                 | 3,818           | 1,958           | -49%  | 5,541           | 43,006           | 676%  | 7,695             | 55,223            | 618%  |
| 53 <b>Provisiones, agotamiento, depreciaciones</b> | <b>0</b>        | <b>0</b>        | -     | <b>0</b>        | <b>0</b>         | -     | <b>0</b>          | <b>0</b>          | -     |
| 5314 Provision para contingencias                  | 0               | 0               | -     | 0               | 0                | -     | 0                 | 0                 | -     |
| <b>EXCEDENTE (DÉFICIT) OPERACIONAL</b>             | <b>-316,840</b> | <b>-322,115</b> | 2%    | <b>-748,476</b> | <b>-880,893</b>  | 18%   | <b>9,862,782</b>  | <b>10,483,199</b> | 6%    |
| 48 <b>OTROS INGRESOS</b>                           | <b>301,635</b>  | <b>311,572</b>  | 3%    | <b>417,385</b>  | <b>535,638</b>   | 28%   | <b>625,923</b>    | <b>1,064,683</b>  | 70%   |
| 4805 Financieros                                   | 298,425         | 311,572         | 4%    | 397,145         | 535,638          | 35%   | 563,712           | 697,197           | 24%   |
| 4808 Otros Ingresos Ordinarios                     | 0               | 0               | -     | 0               | 0                | -     | 0                 | 0                 | -     |
| 4810 Extraordinarios                               | 263             | 0               | -100% | 426             | 0                | -100% | 589               | 0                 | -100% |
| 4815 Ajuste de ejercicios anteriores               | 2,947           | 0               | -100% | 19,814          | 0                | -100% | 61,622            | 367,486           | 496%  |

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ESTADO DE ACTIVIDAD FINANCIERA, ECONÓMICA, SOCIAL Y AMBIENTAL

VARIACION ANUAL ACUMULADA DICIEMBRE - 2012 Y 2013

(Cifras en miles de pesos)

|                                          | ENERO           |                |             | FEBRERO         |                 |            | MARZO             |                   |            |
|------------------------------------------|-----------------|----------------|-------------|-----------------|-----------------|------------|-------------------|-------------------|------------|
|                                          | 2013            | 2012           | VAR %       | 2013            | 2012            | VAR %      | 2013              | 2012              | VAR %      |
| 57 Operaciones Interinstitucionales      | 33,024          | 49,737         | 51%         | 51,044          | 73,543          | 44%        | 51,044            | 102,900           | 102%       |
| 5720 Operaciones de enlace               | 33,024          | 49,737         | 51%         | 51,044          | 73,543          | 44%        | 51,044            | 102,900           | 102%       |
| 58 OTROS GASTOS                          | 166,849         | 40             | -100%       | 166,879         | 88,388          | -47%       | 166,879           | 159,201           | -5%        |
| 5805 Financieros                         | 20              | 40             | 100%        | 50              | 73              | 46%        | 50                | 111               | 122%       |
| 5808 Otros Gastos Ordinarios             | 166,829         | 0              | -100%       | 166,829         | 0               | -100%      | 166,829           | 0                 | -100%      |
| 5810 Extraordinarios                     | 0               | 0              | -           | 0               | 0               | -          | 0                 | 0                 | -          |
| 5815 Ajuste de Ejercicios Anteriores     | 0               | 0              | -           | 0               | 88,315          | -          | 0                 | 159,090           | -          |
| <b>EXCEDENTE (DÉFICIT) DEL EJERCICIO</b> | <b>-215,078</b> | <b>-60,320</b> | <b>-72%</b> | <b>-549,014</b> | <b>-507,186</b> | <b>-8%</b> | <b>10,270,782</b> | <b>11,285,781</b> | <b>10%</b> |

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ESTADO DE ACTIVIDAD FINANCIERA, ECONÓMICA, SOCIAL Y AMBIENTAL

VARIACION ANUAL ACUMULADA DICIEMBRE - 2012 Y 2013

(Cifras en miles de pesos)

| Código                                      | ABRIL             |                   |       | MAYO              |                   |       | JUNIO             |                   |       |
|---------------------------------------------|-------------------|-------------------|-------|-------------------|-------------------|-------|-------------------|-------------------|-------|
|                                             | 2013              | 2012              | VAR % | 2013              | 2012              | VAR % | 2013              | 2012              | VAR % |
| <b>INGRESOS OPERACIONALES</b>               | <b>11,172,976</b> | <b>12,308,985</b> | 10%   | <b>11,180,993</b> | <b>12,337,601</b> | 10%   | <b>11,197,488</b> | <b>12,382,980</b> | 11%   |
| 41 Ingresos Fiscales                        | 11,172,976        | 12,308,985        | 10%   | 11,180,993        | 12,337,601        | 10%   | 11,197,488        | 12,382,980        | 11%   |
| 4110 No tributarios                         | 11,172,976        | 12,308,985        | 10%   | 11,180,993        | 12,337,601        | 10%   | 11,197,488        | 12,382,980        | 11%   |
| 4195 Devoluciones, descuentos, amnistías    | 0                 | 0                 | -     | 0                 | 0                 | -     | 0                 | 0                 | -     |
| 47 Operaciones Interinstitucionales         | 0                 | 0                 | -     | 0                 | 0                 | -     | 0                 | 0                 | -     |
| 4705 Aportes y traspaso de fondos recibidos | 0                 | 0                 | -     | 0                 | 0                 | -     | 0                 | 0                 | -     |
| 4720 Operaciones de enlace                  | 0                 | 0                 | -     | 0                 | 0                 | -     | 0                 | 0                 | -     |
| 4722 Operac.Enlace sin Situac.Fondos        | 0                 | 0                 | -     | 0                 | 0                 | -     | 0                 | 0                 | -     |
| <b>GASTOS OPERACIONALES</b>                 | <b>1,889,648</b>  | <b>2,293,223</b>  | 21%   | <b>2,523,105</b>  | <b>2,893,965</b>  | 15%   | <b>3,259,539</b>  | <b>3,397,824</b>  | 4%    |
| 51 De administración                        | 1,889,648         | 2,293,223         | 21%   | 2,523,105         | 2,893,965         | 15%   | 3,259,539         | 3,397,824         | 4%    |
| 5101 Sueldos y Salarios                     | 995,845           | 1,289,884         | 30%   | 1,370,175         | 1,666,025         | 22%   | 1,775,380         | 1,978,935         | 11%   |
| 5102 Contribuciones Imputadas               | 17,523            | 5,738             | -67%  | 17,523            | 11,623            | -34%  | 18,232            | 11,623            | -36%  |
| 5103 Contribuciones Efectivas               | 209,133           | 220,841           | 6%    | 275,599           | 270,993           | -2%   | 340,958           | 333,107           | -2%   |
| 5104 Aportes sobre Nomina                   | 49,030            | 48,446            | -1%   | 63,856            | 60,101            | -6%   | 87,409            | 73,509            | -16%  |
| 5111 Generales                              | 606,476           | 670,004           | 10%   | 781,809           | 823,130           | 5%    | 1,014,181         | 936,307           | -8%   |
| 5120 Imptos contribuciones y tasas          | 11,641            | 58,310            | 401%  | 14,143            | 62,093            | 339%  | 23,379            | 64,343            | 175%  |
| 53 Provisiones, agotamiento, depreciaciones | 0                 | 0                 | -     | 0                 | 0                 | -     | 0                 | 0                 | -     |
| 5314 Provision para contingencias           | 0                 | 0                 | -     | 0                 | 0                 | -     | 0                 | 0                 | -     |
| <b>EXCEDENTE (DÉFICIT) OPERACIONAL</b>      | <b>9,283,328</b>  | <b>10,015,762</b> | 8%    | <b>8,657,888</b>  | <b>9,443,636</b>  | 9%    | <b>7,937,949</b>  | <b>8,985,156</b>  | 13%   |
| 48 OTROS INGRESOS                           | 1,209,403         | 1,169,501         | -3%   | 1,247,731         | 1,183,672         | -5%   | 1,464,293         | 1,790,772         | 22%   |
| 4805 Financieros                            | 756,503           | 802,015           | 6%    | 780,370           | 816,186           | 5%    | 974,177           | 1,423,286         | 46%   |
| 4808 Otros Ingresos Ordinarios              | 0                 | 0                 | -     | 0                 | 0                 | -     | 0                 | 0                 | -     |
| 4810 Extraordinarios                        | 589               | 0                 | -100% | 589               | 0                 | -100% | 589               | 0                 | -100% |
| 4815 Ajuste de ejercicios anteriores        | 452,311           | 367,486           | -19%  | 466,772           | 367,486           | -21%  | 489,527           | 367,486           | -25%  |
| 57 Operaciones Interinstitucionales         | 81,736            | 136,556           | 67%   | 81,736            | 150,953           | 85%   | 100,440           | 251,576           | 150%  |
| 5720 Operaciones de enlace                  | 81,736            | 136,556           | 67%   | 81,736            | 150,953           | 85%   | 100,440           | 251,576           | 150%  |

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ESTADO DE ACTIVIDAD FINANCIERA, ECONÓMICA, SOCIAL Y AMBIENTAL

VARIACION ANUAL ACUMULADA DICIEMBRE - 2012 Y 2013

(Cifras en miles de pesos)

|                                      | ABRIL      |            |         | MAYO      |           |         | JUNIO     |           |          |
|--------------------------------------|------------|------------|---------|-----------|-----------|---------|-----------|-----------|----------|
|                                      | 2013       | 2012       | VAR %   | 2013      | 2012      | VAR %   | 2013      | 2012      | VAR %    |
| 58 OTROS GASTOS                      | 183,109    | 257,903    | 41%     | 183,138   | 563,392   | 208%    | 1,081,269 | 2,149,335 | 99%      |
| 5805 Financieros                     | 75         | 98,813     | 131651% | 104       | 402,748   | 387158% | 139       | 1,776,105 | 1277673% |
| 5808 Otros Gastos Ordinarios         | 166,829    | 0          | -100%   | 166,829   | 0         | -100%   | 916,664   | 212,585   | -77%     |
| 5810 Extraordinarios                 | 0          | 0          | -       | 0         | 0         | -       | 0         | 0         | -        |
| 5815 Ajuste de Ejercicios Anteriores | 16205      | 159,090    | -       | 16205     | 160,644   | -       | 164466    | 160,645   | -        |
| EXCEDENTE (DÉFICIT) DEL EJERCICIO    | 10,227,886 | 10,790,804 | 6%      | 9,640,745 | 9,912,963 | 3%      | 8,220,533 | 8,375,017 | 2%       |

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ESTADO DE ACTIVIDAD FINANCIERA, ECONÓMICA, SOCIAL Y AMBIENTAL

VARIACION ANUAL ACUMULADA DICIEMBRE - 2012 Y 2013

(Cifras en miles de pesos)

| Código                                             | JULIO             |                   |             | AGOSTO            |                   |             | SEPTIEMBRE        |                   |             |
|----------------------------------------------------|-------------------|-------------------|-------------|-------------------|-------------------|-------------|-------------------|-------------------|-------------|
|                                                    | 2013              | 2012              | VAR %       | 2013              | 2012              | VAR %       | 2013              | 2012              | VAR %       |
| <b>INGRESOS OPERACIONALES</b>                      | <b>11,509,154</b> | <b>12,477,818</b> | <b>8%</b>   | <b>11,528,795</b> | <b>12,568,941</b> | <b>9%</b>   | <b>11,593,271</b> | <b>12,776,792</b> | <b>10%</b>  |
| 41 <b>Ingresos Fiscales</b>                        | <b>11,509,154</b> | <b>12,477,818</b> | <b>8%</b>   | <b>11,528,795</b> | <b>12,568,941</b> | <b>9%</b>   | <b>11,593,271</b> | <b>12,776,792</b> | <b>10%</b>  |
| 4110 No tributarios                                | 11,509,154        | 12,477,818        | 8%          | 11,528,795        | 12,568,941        | 9%          | 11,593,271        | 12,776,792        | 10%         |
| 4195 Devoluciones, descuentos, amnistías           | 0                 | 0                 | -           | 0                 | 0                 | -           | 0                 | 0                 | -           |
| 47 <b>Operaciones Interinstitucionales</b>         | <b>0</b>          | <b>0</b>          | <b>-</b>    | <b>0</b>          | <b>0</b>          | <b>-</b>    | <b>0</b>          | <b>0</b>          | <b>-</b>    |
| 4705 Aportes y traspaso de fondos recibidos        | 0                 | 0                 | -           | 0                 | 0                 | -           | 0                 | 0                 | -           |
| 4720 Operaciones de enlace                         | 0                 | 0                 | -           | 0                 | 0                 | -           | 0                 | 0                 | -           |
| 4722 Operac.Enlace sin Situac.Fondos               | 0                 | 0                 | -           | 0                 | 0                 | -           | 0                 | 0                 | -           |
| <b>GASTOS OPERACIONALES</b>                        | <b>3,806,030</b>  | <b>4,037,134</b>  | <b>6%</b>   | <b>4,617,751</b>  | <b>4,822,880</b>  | <b>4%</b>   | <b>5,543,725</b>  | <b>5,371,082</b>  | <b>-3%</b>  |
| 51 <b>De administración</b>                        | <b>3,806,030</b>  | <b>4,037,134</b>  | <b>6%</b>   | <b>4,617,751</b>  | <b>4,822,880</b>  | <b>4%</b>   | <b>5,543,725</b>  | <b>5,371,082</b>  | <b>-3%</b>  |
| 5101 Sueldos y Salarios                            | 2,116,294         | 2,445,162         | 16%         | 2,465,527         | 2,790,251         | 13%         | 2,825,780         | 3,156,477         | 12%         |
| 5102 Contribuciones Imputadas                      | 34,282            | 12,400            | -64%        | 38,069            | 16,538            | -57%        | 45,993            | 16,538            | -64%        |
| 5103 Contribuciones Efectivas                      | 397,550           | 394,479           | -1%         | 455,291           | 453,487           | 0%          | 509,534           | 511,298           | 0%          |
| 5104 Aportes sobre Nomina                          | 99,844            | 86,389            | -13%        | 113,883           | 98,519            | -13%        | 125,985           | 110,609           | -12%        |
| 5111 Generales                                     | 1,123,074         | 1,033,523         | -8%         | 1,478,484         | 1,378,259         | -7%         | 1,938,039         | 1,472,342         | -24%        |
| 5120 Imptos contribuciones y tasas                 | 34,986            | 65,181            | 86%         | 66,497            | 85,826            | 29%         | 98,394            | 103,818           | 6%          |
| 53 <b>Provisiones, agotamiento, depreciaciones</b> | <b>0</b>          | <b>0</b>          | <b>-</b>    | <b>0</b>          | <b>0</b>          | <b>-</b>    | <b>0</b>          | <b>0</b>          | <b>-</b>    |
| 5314 Provision para contingencias                  | 0                 | 0                 | -           | 0                 | 0                 | -           | 0                 | 0                 | -           |
| <b>EXCEDENTE (DÉFICIT) OPERACIONAL</b>             | <b>7,703,124</b>  | <b>8,440,684</b>  | <b>10%</b>  | <b>6,911,044</b>  | <b>7,746,061</b>  | <b>12%</b>  | <b>6,049,546</b>  | <b>7,405,710</b>  | <b>22%</b>  |
| 48 <b>OTROS INGRESOS</b>                           | <b>1,932,726</b>  | <b>2,272,300</b>  | <b>18%</b>  | <b>2,038,421</b>  | <b>2,272,301</b>  | <b>11%</b>  | <b>2,313,389</b>  | <b>2,784,797</b>  | <b>20%</b>  |
| 4805 Financieros                                   | 1,415,118         | 1,904,814         | 35%         | 1,514,782         | 1,904,815         | 26%         | 1,782,790         | 2,417,311         | 36%         |
| 4808 Otros Ingresos Ordinarios                     | 0                 | 0                 | -           | 0                 | 0                 | -           | 0                 | 0                 | -           |
| 4810 Extraordinarios                               | 589               | 0                 | -100%       | 589               | 0                 | -100%       | 2,469             | 0                 | -100%       |
| 4815 Ajuste de ejercicios anteriores               | 517,019           | 367,486           | -29%        | 523,050           | 367,486           | -30%        | 528,130           | 367,486           | -30%        |
| 57 <b>Operaciones Interinstitucionales</b>         | <b>109,116</b>    | <b>338,232</b>    | <b>210%</b> | <b>112,029</b>    | <b>391,516</b>    | <b>249%</b> | <b>179,953</b>    | <b>520,763</b>    | <b>189%</b> |
| 5720 Operaciones de enlace                         | 109,116           | 338,232           | 210%        | 112,029           | 391,516           | 249%        | 179,953           | 520,763           | 189%        |

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ESTADO DE ACTIVIDAD FINANCIERA, ECONÓMICA, SOCIAL Y AMBIENTAL

VARIACION ANUAL ACUMULADA DICIEMBRE - 2012 Y 2013

(Cifras en miles de pesos)

|                                          | JULIO            |                  |       | AGOSTO           |                  |       | SEPTIEMBRE       |                  |       |
|------------------------------------------|------------------|------------------|-------|------------------|------------------|-------|------------------|------------------|-------|
|                                          | 2013             | 2012             | VAR % | 2013             | 2012             | VAR % | 2013             | 2012             | VAR % |
| 58 OTROS GASTOS                          | <b>1,315,751</b> | <b>2,149,373</b> | 63%   | <b>1,385,314</b> | <b>2,196,976</b> | 59%   | <b>5,316,955</b> | <b>2,234,795</b> | -58%  |
| 5805 Financieros                         | 175,209          | 1,776,144        | 914%  | 175,248          | 1,813,907        | 935%  | 175,287          | 1,813,923        | 935%  |
| 5808 Otros Gastos Ordinarios             | 976,076          | 212,585          | -78%  | 1,045,600        | 222,425          | -79%  | 984,911          | 222,425          | -77%  |
| 5810 Extraordinarios                     | 0                | 0                | -     | 0                | 0                | -     | 0                | 0                | -     |
| 5815 Ajuste de Ejercicios Anteriores     | 164466           | 160,644          | -     | 164466           | 160,644          | -     | 4156757          | 198,447          | -     |
| <b>EXCEDENTE (DÉFICIT) DEL EJERCICIO</b> | <b>8,210,983</b> | <b>8,225,379</b> | 0%    | <b>7,452,122</b> | <b>7,429,870</b> | 0%    | <b>2,866,027</b> | <b>7,434,949</b> | 159%  |

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ESTADO DE ACTIVIDAD FINANCIERA, ECONÓMICA, SOCIAL Y AMBIENTAL

VARIACION ANUAL ACUMULADA DICIEMBRE - 2012 Y 2013

(Cifras en miles de pesos)

| Código                                      | OCTUBRE           |                   |       | NOVIEMBRE         |                   |       | DICIEMBRE         |                   |       |
|---------------------------------------------|-------------------|-------------------|-------|-------------------|-------------------|-------|-------------------|-------------------|-------|
|                                             | 2013              | 2012              | VAR % | 2013              | 2012              | VAR % | 2013              | 2012              | VAR % |
| <b>INGRESOS OPERACIONALES</b>               | <b>11,596,125</b> | <b>12,858,899</b> | 11%   | <b>11,885,003</b> | <b>12,915,780</b> | 9%    | <b>12,163,982</b> | <b>19,231,154</b> | 58%   |
| 41 Ingresos Fiscales                        | 11,596,125        | 12,858,899        | 11%   | 11,885,003        | 12,915,780        | 9%    | 12,163,982        | 19,231,154        | 58%   |
| 4110 No tributarios                         | 11,596,125        | 12,858,899        | 11%   | 11,885,003        | 12,915,780        | 9%    | 12,163,982        | 19,231,154        | 58%   |
| 4195 Devoluciones, descuentos, amnistías    | 0                 | 0                 | -     | 0                 | 0                 | -     | 0                 | 0                 | -     |
| 47 Operaciones Interinstitucionales         | 0                 | 0                 | -     | 0                 | 0                 | -     | 0                 | 0                 | -     |
| 4705 Aportes y traspaso de fondos recibidos | 0                 | 0                 | -     | 0                 | 0                 | -     | 0                 | 0                 | -     |
| 4720 Operaciones de enlace                  | 0                 | 0                 | -     | 0                 | 0                 | -     | 0                 | 0                 | -     |
| 4722 Operac. Enlace sin Situac. Fondos      | 0                 | 0                 | -     | 0                 | 0                 | -     | 0                 | 0                 | -     |
| <b>GASTOS OPERACIONALES</b>                 | <b>6,152,467</b>  | <b>6,096,903</b>  | -1%   | <b>6,996,780</b>  | <b>6,891,813</b>  | -2%   | <b>13,527,413</b> | <b>8,885,599</b>  | -34%  |
| 51 De administración                        | 6,152,467         | 6,096,903         | -1%   | 6,996,780         | 6,891,813         | -2%   | 8,445,019         | 8,885,599         | 5%    |
| 5101 Sueldos y Salarios                     | 3,170,457         | 3,536,918         | 12%   | 3,657,726         | 4,050,592         | 11%   | 4,499,088         | 5,212,567         | 16%   |
| 5102 Contribuciones Imputadas               | 47,160            | 16,538            | -65%  | 47,160            | 32,140            | -32%  | 49,544            | 33,329            | -33%  |
| 5103 Contribuciones Efectivas               | 567,624           | 567,965           | 0%    | 618,662           | 625,478           | 1%    | 676,514           | 681,105           | 1%    |
| 5104 Aportes sobre Nomina                   | 139,381           | 122,260           | -12%  | 154,471           | 134,945           | -13%  | 167,468           | 147,460           | -12%  |
| 5111 Generales                              | 2,126,625         | 1,762,481         | -17%  | 2,414,244         | 1,954,721         | -19%  | 2,923,899         | 2,692,196         | -8%   |
| 5120 Imptos contribuciones y tasas          | 101,220           | 90,741            | -10%  | 104,517           | 93,937            | -10%  | 128,506           | 118,942           | -7%   |
| 53 Provisiones, agotamiento, depreciacione  | 0                 | 0                 | -     | 0                 | 0                 | -     | 5,082,394         | 0                 | -100% |
| 5314 Provision para contingencias           | 0                 | 0                 | -     | 0                 | 0                 | -     | 5,082,394         | 0                 | -100% |
| <b>EXCEDENTE (DÉFICIT) OPERACIONAL</b>      | <b>5,443,658</b>  | <b>6,761,996</b>  | 24%   | <b>4,888,223</b>  | <b>6,023,967</b>  | 23%   | <b>-1,363,431</b> | <b>10,345,555</b> | -859% |
| <b>48 OTROS INGRESOS</b>                    | <b>2,698,317</b>  | <b>3,159,924</b>  | 17%   | <b>2,710,169</b>  | <b>3,450,953</b>  | 27%   | <b>3,897,134</b>  | <b>3,575,610</b>  | -8%   |
| 4805 Financieros                            | 2,157,916         | 2,792,438         | 29%   | 2,339,603         | 3,082,848         | 32%   | 2,613,285         | 3,206,956         | 23%   |
| 4808 Otros Ingresos Ordinarios              | 0                 | 0                 | -     | 0                 | 0                 | -     | 0                 | 0                 | -     |
| 4810 Extraordinarios                        | 2,469             | 0                 | -100% | 2,469             | 619               | -75%  | 2,469             | 1,168             | -53%  |
| 4815 Ajuste de ejercicios anteriores        | 537,932           | 367,486           | -32%  | 368,097           | 367,486           | 0%    | 1,281,380         | 367,486           | -71%  |

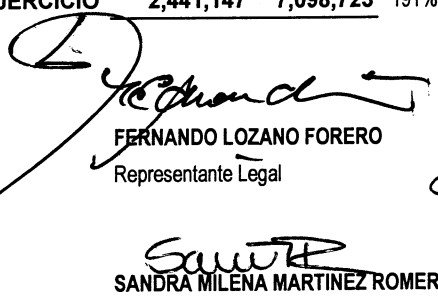
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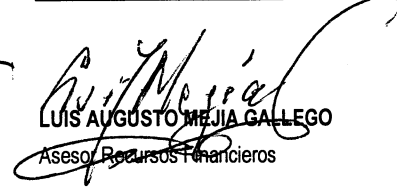
ESTADO DE ACTIVIDAD FINANCIERA, ECONÓMICA, SOCIAL Y AMBIENTAL

VARIACION ANUAL ACUMULADA DICIEMBRE - 2012 Y 2013

(Cifras en miles de pesos)

|                                          | OCTUBRE          |                  |             | NOVIEMBRE        |                  |             | DICIEMBRE        |                  |             |
|------------------------------------------|------------------|------------------|-------------|------------------|------------------|-------------|------------------|------------------|-------------|
|                                          | 2013             | 2012             | VAR %       | 2013             | 2012             | VAR %       | 2013             | 2012             | VAR %       |
| 57 Operaciones Interinstitucionales      | 179,953          | 567,509          | 215%        | 227,175          | 591,441          | 160%        | 268,871          | 728,807          | 171%        |
| 5720 Operaciones de enlace               | 179,953          | 567,509          | 215%        | 227,175          | 591,441          | 160%        | 268,871          | 728,807          | 171%        |
| 58 OTROS GASTOS                          | 5,520,875        | 2,255,688        | -59%        | 5,520,903        | 2,563,177        | -54%        | 499,516          | 4,854,756        | 872%        |
| 5805 Financieros                         | 379,207          | 1,816,070        | 379%        | 379,245          | 2,123,559        | 460%        | 379,270          | 2,123,619        | 460%        |
| 5808 Otros Gastos Ordinarios             | 984,911          | 222,425          | -77%        | 984,911          | 222,425          | -77%        | 104,040          | 2,486,405        | 2290%       |
| 5810 Extraordinarios                     | 0                | 0                | -           | 0                | 0                | -           | 0                | 0                | -           |
| 5815 Ajuste de Ejercicios Anteriores     | 4156757          | 217,193          | -           | 4156747          | 217,193          | -           | 16206            | 244,732          | -           |
| <b>EXCEDENTE (DÉFICIT) DEL EJERCICIO</b> | <b>2,441,147</b> | <b>7,098,723</b> | <b>191%</b> | <b>1,850,314</b> | <b>6,320,302</b> | <b>242%</b> | <b>1,765,316</b> | <b>8,337,602</b> | <b>372%</b> |

  
FERNANDO LOZANO FORERO  
Representante Legal

  
LUIS AUGUSTO MEJÍA GALLEGO  
Asesor Recursos Financieros

  
SANDRA MILENA MARTÍNEZ ROMERO  
Profesional de Defensa - Contador  
T.P. 85974-T